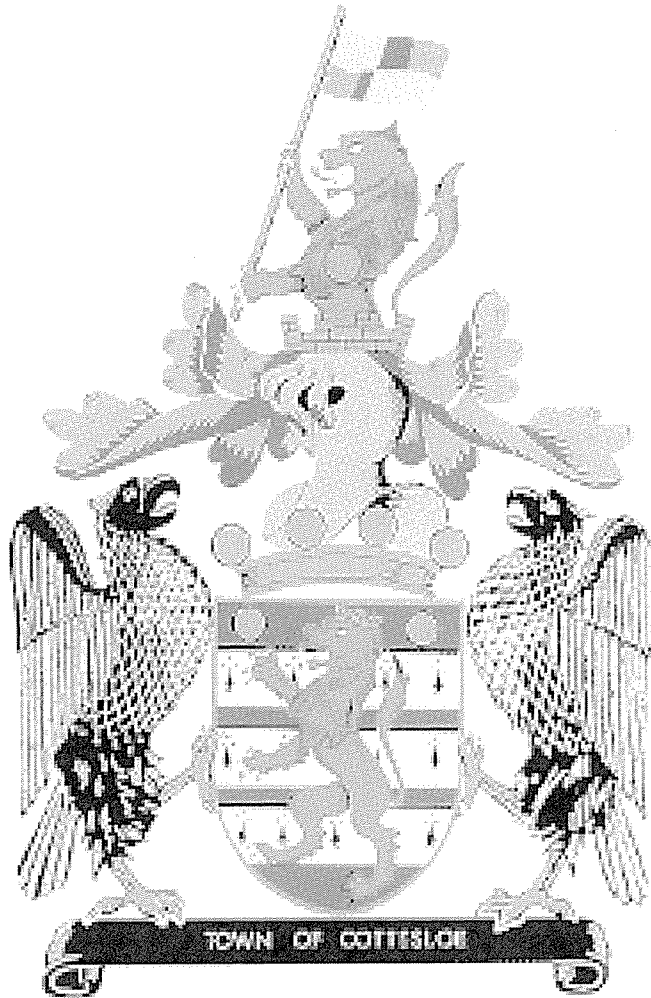


TOWN OF COTTESLOE



10 YEAR FINANCIAL PLAN

2014 - 2024

REVISED FEBRUARY 2015

TOWN OF COTTESLOE
10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

ASSUMPTIONS AND ESTIMATES 2014 - 2024

Prevailing Rate of Inflation 2.50%

The target band for inflation used by the reserve bank is 2% - 3%. As it is likely that at some point during the 10 year period inflation which reach this limit, the highest end of the target band has been used.

Increase in staff costs 3.50%

The current EBA has an automatic increase of 4.5% - which was considered appropriate for the period between 2010 and 2013. It is likely that a reduction in wage pressure will see this level fall to the longer term trend of 3.00% over the 10 years of the plan, however a marginally higher rate has been included to allow for the higher starting rate, and any one-off type increases.

Increase in Grant Funding 0.00%

As grants are determined by external agencies, no automatic increase has been factored into these calculations. As the plan is reviewed yearly, any changes in grant funding will be accounted for as and when they occur.

Increase in Statutory Fees 0.00%

As these fees are set in legislation, and historically have changed very little over time, no indexation factors is being applied, as it is unlikely that any regular change will occur.

Prevailing Interest Rate 4.00%

While this interest rate is higher than those currently available, it is unlikely that interest rates will remain at these levels in the mid to long term. Its more likely they will rise to a point where the long run average (approximately 5.00% on deposits) will return.

Average Rate Increase 3.50%

Council has indicated in recent budgets that rate increases should be kept at or near inflation. This indicates increases of no more than 4.00% year on year. Current indications are that inflation will remain within the Reserve Bank of Australia's target range for the foreseeable future, hence a figure in the middle of that range, plus 1% has been used.

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

RATE SETTING STATEMENT (10 YEAR)
2014 - 2024

Program	BUDGET 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 2019-2020	Projected 2020-2021	Projected 2021-2022	Projected 2022-2023	Projected 2023-2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
OPERATING REVENUE										
03 General Purpose Funding	562,351	736,159	632,120	611,983	627,944	633,769	668,647	710,336	729,504	749,245
04 Governance	76,213	78,118	80,071	82,073	84,125	86,228	88,384	90,593	92,858	95,180
05 Law, Order and Public Safety	24,944	25,156	25,373	25,596	25,824	26,058	26,298	26,544	26,796	27,054
07 Health	80,310	80,560	80,816	81,079	81,348	81,624	81,907	82,197	82,494	82,799
08 Education & Welfare	33,036	33,862	34,708	35,576	36,466	37,377	38,312	39,269	40,251	41,257
10 Community Amenities	569,810	583,799	598,138	612,835	627,900	643,341	659,168	675,391	692,020	709,064
11 Recreation and Culture	289,525	292,462	297,414	302,435	307,525	312,681	317,901	323,184	328,525	333,922
12 Transport	708,237	816,043	850,869	832,716	836,584	841,473	842,385	843,320	844,278	845,260
13 Economic Services	138,500	138,500	138,510	138,515	138,521	138,526	138,532	138,538	138,544	138,550
14 Other Property and Services	600	615	630	646	662	679	696	713	731	749
TOTAL REVENUE	2,483,526	2,785,279	2,738,650	2,723,455	2,766,898	2,801,757	2,862,230	2,930,085	2,976,000	3,023,079
OPERATING EXPENSES										
03 General Purpose Funding	244,977	251,873	256,072	262,378	271,204	280,043	289,189	298,119	307,678	317,574
04 Governance	794,288	781,553	802,341	830,711	847,306	858,615	873,719	896,096	914,332	931,788
05 Law, Order and Public Safety	288,412	296,406	301,707	309,692	319,822	329,908	340,524	351,247	362,518	374,157
07 Health	240,338	246,750	251,724	258,726	267,129	275,514	284,352	293,380	302,792	312,497
08 Education & Welfare	226,640	232,990	239,169	246,043	252,688	259,812	266,289	272,895	279,936	287,231
10 Community Amenities	3,401,215	3,471,408	3,570,660	3,673,440	3,786,976	3,897,266	4,009,656	4,123,787	4,241,713	4,362,854
11 Recreation and Culture	3,368,921	3,135,522	3,243,962	3,351,832	3,436,872	3,517,645	3,585,512	3,665,610	3,752,430	3,842,510
12 Transport	3,031,034	3,024,305	3,134,822	3,277,754	3,358,153	3,395,374	3,411,417	3,432,665	3,475,310	3,522,051
13 Economic Services	371,082	377,379	388,751	400,423	414,035	426,949	440,088	453,324	466,995	481,031
14 Other Property and Services	70,772	32,025	33,177	36,801	35,742	39,792	45,043	51,505	58,558	66,289
TOTAL EXPENDITURE	12,037,679	11,786,161	12,156,032	12,574,199	12,918,442	13,201,335	13,455,702	13,735,618	14,045,146	14,365,405
OPERATING RESULT (less Rates)	- 9,554,153	- 9,000,883	- 9,417,381	- 9,850,744	- 10,151,544	- 10,399,578	- 10,593,473	- 10,805,534	- 11,069,146	- 11,342,326

RATE SETTING STATEMENT (10 YEAR)

2014 - 2024

	BUDGET 2014-2015	Projected 2015 - 2016	Projected 2016 - 2017	Projected 2017 - 2018	Projected 2018 - 2019	Projected 2019 - 2020	Projected 2020 - 2021	Projected 2021 - 2022	Projected 2022 - 2023	Projected 2023 - 2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Add back Depreciation	2,080,737	1,921,633	2,013,199	2,144,883	2,194,219	2,173,535	2,112,674	2,059,706	2,026,295	1,993,251
CAPITAL EXPENDITURE AND REVENUE										
Purchase Land for Resale	946,500	1,706,625	1,434,103	446,910	745,074	254,567	376,900	386,323	395,981	405,880
Purchase Land and Buildings	303,700	308,730	272,427	439,910	363,596	372,686	382,003	391,553	401,342	411,375
Purchase Plant and Equipment	51,204	11,788	60,936	73,229	52,983	59,965	67,262	63,000	58,483	72,434
Purchase Furniture and Equipment	1,459,500	2,027,758	2,606,601	1,683,718	1,261,658	936,947	960,371	1,222,118	1,252,670	1,283,987
Proceeds from Sale of Assets	- 8,746,930	- 175,000	- 175,000	- 175,000	- 175,000	- 175,000	- 175,000	- 175,000	- 175,000	- 175,000
Proceeds from New Loans	-	-	- 1,500,000	- 750,000	-	-	-	-	-	-
Principal Payments on Loans	4,527,719	184,715	194,762	205,358	356,533	438,318	240,318	242,233	244,269	246,434
SSL Income (Principle)	- 45,755	- 22,320	- 23,730	- 25,229	- 26,822	- 28,516	- 30,318	- 32,233	- 34,269	- 36,434
Transfers from Reserves	- 79,323	- 1,645,855	- 926,836	-	- 265,000	-	-	-	-	-
Transfers to Reserves	3,742,705	-	-	-	-	460,000	600,000	-	-	-
TOTAL CAPITAL	2,159,321	2,396,440	1,943,264	1,898,896	2,313,022	2,318,966	2,421,537	2,097,994	2,143,477	2,208,677
Surplus / (Deficit) Brought Forward	1,192,903	439,416	153,750	317,979	557,804	476,601	477,356	489,886	942,951	1,448,900
Surplus / (Deficit) Carried Forward	439,416	153,750	317,979	557,804	476,601	477,356	489,886	942,951	1,448,900	1,992,655
Rates Raised	8,879,250	9,190,024	9,511,675	9,844,583	10,189,144	10,545,764	10,914,865	11,296,886	11,692,277	12,101,506
Surplus / (Deficit)	0 -	0 -	0 -	0 -	0 -	0 -	0 -	0 -	0 -	0 -

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

CAPITAL EXPENDITURE
2014 - 2024

New / replacement	Project Description	Asset Class	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
N	Land Development	B	270000									
	Depot Site											
	Parking Construction											
N	Seaview Golf Club Carpark	I	50000									
R	Carpark 1			160000								
R	Carpark 2				200000							
	Drainage Construction											
R	Cottesloe Various	I	45150	10000	10000	10000	10000	10000	10000	141125	141125	141125
	Footpath Construction											
R	Lyons Street	I	42350									
R	Broome Street	I	22550									
R	Marine Parade	I	33050									
R	Marmion Street	I	7250									
R	Barsden Street	I	2250									
R	Elizabeth Street	I	12250									
R	Windsor Street	I	7750									
R	Salisbury Street	I	17250									
R	DSAC Works	I	30200									
U	VARIOUS OUT YEARS (Refer to 5 year plan)	I	0	131900	153300	138300	141000	141125	141125	141125	141125	141125
U	Footpath Infrastructure - Train Station to Beach	I		50000	250000							
U	Bike Plan Works	I	50350	30000	30000	30000	30000					
R	Beach Access Paths	I		123000	123000	123000						
R	Bike Path on Foreshore	I		50000	150000	150000	150000	150000	150000	150000	150000	150000
	Irrigation Construction											
R	Cottesloe, various	I	30800	30000	30000	30000	30000	30000	30000	30000	30000	30000

CAPITAL EXPENDITURE
2014 - 2024

New / replacement	Project Description	Asset Class	BUDGET 2014-2015 \$	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	
				2015 - 2016 \$	2016 - 2017 \$	2017 - 2018 \$	2018 - 2019 \$	2019 - 2020 \$	2020 - 2021 \$	2021 - 2022 \$	2022 - 2023 \$	2023 - 2024 \$	
	Parks and Reserves Construction												
U	Cottesloe Natural Area Upgrade	I	16000	20000	20000	20000	20000	20000	20000	20000	20000	20000	20000
R	Playgrounds (various)	I	30000	30000	30000	30000	30000	30000	30000	30000	30000	30000	30000
U	John Black Dune Reserve	I	50000	450000	500000								
	Property Construction												
R	Civic Centre Grounds Restoration	B	200000	200000	200000	200000	200000	200000	200000	200000	200000	200000	200000
R	Lesser Hall Improvements	B	25000	30000									
R	Indiana Tea House Restoration	B	270000	1000000	1000000								
R	Seaview Golf Club Building	B	100000										
N	New Toilets (South Cottesloe)	B			50000	450000							
N	Project management - depot Funds	B	70000	140000	140000								
N	Carbon Neutral (Capital Projects)	B	11500	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000
	Laneway Construction												
U	Various	I	72700	80900	83600	87000	84000	84000	84000	84000	84000	84000	84000
	Blackspot Works												
N	Curtin Avenue	I	18000										
N		I											
	Road Construction / Rehabilitation												
R	Pearse Street	I	22250										
R	Bryan Way	I	10350										
R	Beach Access Road	I	20100										
R	Little Marine Parade	I	36850										
R	Hawkstone Street	I	12050										
R	Forrest Street	I	48000										
R	Congdon Street	I	98250										
R	Marmion Street	I	52750										
R	VARIOUS OUT YEARS (Refer to 5 year plan)	I	0	252500	256100	250200	253000	253000	253000	253000	253000	253000	253000
	Street Scape Infrastructure												
R	Town Centre Streetscape Improvements	I	360000	400000	700000	0	0					100000	100000
R	Station Street	I	20000										
R	Foreshore	I	30000										
N	Greening Cottesloe Project	I	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000

CAPITAL EXPENDITURE
2014 - 2024

New / replacement	Project Description	Asset Class	BUDGET	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
			2014-2015 \$	2015 - 2016 \$	2016 - 2017 \$	2017 - 2018 \$	2018 - 2019 \$	2019 - 2020 \$	2020 - 2021 \$	2021 - 2022 \$	2022 - 2023 \$

Road Safety and Speed Restriction											
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Miscellaneous Infrastructure												
N		I	70000	70000	70000	70000	70000	70000	70000	70000	70000	70000
U	Storage Bays - Golf Club	I	41000	150000	150000	150000	150000	150000	150000	150000	150000	150000
R	Retaining Walls on Foreshore	I	50000									
R	Cottesloe Pylon	I		125000								
R	Foreshore Development Plan Implementation	I		25000	175000	175000	125000				100000	100000

Plant and Vehicles												
R	Passenger Vehicle - EHO	P	36000									
R	Passenger Vehicle - BS	P	36000									
R	Passenger Vehicle - FM	P	0									
R	Passenger Vehicle - Ranger	P	35000									
R	Isuzu Tip Truck	P	60000									
R	Tennant Litter Vacuum	P	90000									
R	Club Car Carryall	P	25000									
R	Mower Tilt Trailer	P	8500									
R	Honda Mowers	P	2400									
R	Hedge Trimmers	P	1600									
R	Chain Saws	P	3200									
R	Brush Cutters	P	3600									
R	Pole Pruners	P	2400									
R	VARIOUS OUT YEARS (Refer to 5 year plan)	P	0	301200	259300	408500	329400	329400	329400	329400	329400	329400

IT, Office Equipment and Furniture												
N	Civic Centre Furniture	F	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000
R	Desktop Devices	F	3818	4000	5000	5000	5000	5000	5000	5000	5000	5000
R	Mobile Devices	F	2386	2500	3000	3000	3000	3000	3000	3000	3000	3000
R	Photocopier	F	0	0	0	25000	0	0	0	25000	0	0
R	Trim Upgrade	F	0	0	0	15000	0	0	0	15000	0	0
R	Authority Upgrade	F	0	0	15000	0	15000	0	15000	0	15000	0
U	Upgrade of Parking Software	F	40000	0	0	0	0	0	40000	0	0	0
R	Replace Network Switches	F	0	0	0	0	5000	0	0	0	0	5000
R	Replace SAN Device	F	0	0	0	15000	15000	0	0	0	15000	15000
U	Upgrade to Virtual Servers (Hardware)	F	0	0	0	30000	0	0	0	30000	0	0
N	New Rack for Depot	F	0	0	0	0	0	0	0	0	0	0
U												
U												

CAPITAL EXPENDITURE

2014 - 2024

New / replacement	Project Description	Asset Class	CAPITAL EXPENDITURE															
			BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$						
	Total Upgrades																	
U	Land and Buildings	b	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
U	Plant and Equipment	p	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
U	Furniture and Equipment	f	40000	0	30000	0	40000	30000	0	0	0	0	0	0	0	0	0	30000
U	Infrastructure	i	209900	700900	803600	507000	254000	104000	104000	104000	104000	104000	104000	104000	104000	104000	104000	104000
	TOTAL		249900	700900	833600	507000	254000	104000	104000	104000	104000	104000	104000	104000	104000	104000	104000	134000
		Indexed	249900	718422.5	875801	545983.5	280368.5	162922.8	166995.9	171170.7	175450	179836.3						
	Total Renewals																	
R	Land and Buildings	b	595000	1500000	1200000	200000	200000	200000	200000	200000	300000	300000	300000	300000	300000	300000	300000	300000
R	Plant and Equipment	p	303700	301200	259300	408500	329400	329400	329400	329400	329400	329400	329400	329400	329400	329400	329400	329400
R	Furniture and Equipment	f	6204	6500	23000	63000	43000	8000	8000	23000	48000	43000	43000	43000	43000	43000	43000	23000
R	Infrastructure	i	1061600	1157400	1557400	936500	769000	604125	604125	604125	604125	804125	804125	804125	804125	804125	804125	804125
	TOTAL		1966504	2965100	3039700	1608000	1341400	1141525	1256525	1481525	1481525	1481525	1481525	1481525	1481525	1481525	1481525	1456525
		Indexed	1966504	3039228	3193585	1731640	1480655	1291531	1323819	1356915	1390837	1425608						
	Total New																	
N	Land and Buildings	b	351500	165000	165000	215000	475000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000
N	Plant and Equipment	p	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
N	Furniture and Equipment	f	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000	5000
N	Infrastructure	i	188000	120000	120000	120000	120000	120000	120000	120000	120000	120000	120000	120000	120000	120000	120000	120000
	TOTAL		544500	290000	290000	340000	600000	150000	150000	150000	150000	150000	150000	150000	150000	150000	150000	150000
		Indexed	544500	297250	304681.3	366142.8	662287.7	169711.2	173954	178302.9	182760.4	187329.4						
	TOTAL CAPITAL SPEND		2760904	3956000	4163300	2455000	2195400	1435525	1540525	1735525	1730525	1730525	1730525	1730525	1730525	1730525	1730525	1740525

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

LOANS
2014 - 2024

	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
104 - Cottesloe Tennis Club	Interest 1816 Principle 24761 Income 1816 Cap Inc 24761	17008	15598	14100	12506	10812	9010	7095	5059	2895
105 - Seaview Golf Club	Interest 18334 Principle 20994 Income 18334 Cap Inc 20994	17008	23730	25229	26822	28516	30318	32233	34269	36434
106 - Civic Centre Roof Restoration	Interest 53509 Principle 154194 Income 0 Cap Inc 0	45307	36670	27573	17992	7901	199801	189711	199801	199801
107 - Library Construction	Interest 288856 Principle 157694 Income 0 Cap Inc 0	0	0	0	0	0	0	0	0	0
XXX - New Loans	Interest 0 Principle 0 Income 0 Cap Inc 0	0	0	0	140000	210000	210000	210000	210000	210000

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

RESERVES
2014 - 2024

BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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	891	-	-	-	-	-	-	-	-
Area Improvement Reserve									
Opening Balance									
Interest Allocated	27	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-
Transfer from reserve	918	-	-	-	-	-	-	-	-
Closing Balance	-	-	-	-	-	-	-	-	-

	1,410	-	-	-	-	-	-	-	-
Civic Centre Improvements Reserve									
Opening Balance	42	-	-	-	-	-	-	-	-
Interest Allocated	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-
Transfer from reserve	1,452	-	-	-	-	-	-	-	-
Closing Balance	-	-	-	-	-	-	-	-	-

	72,867	75,053	78,055	81,177	84,424	87,801	91,313	94,966	98,765	102,715
Waste Management Reserve										
Opening Balance	2,186	3,002	3,122	3,247	3,377	3,512	3,653	3,799	3,951	4,109
Interest Allocated	-	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	75,053	78,055	81,177	84,424	87,801	91,313	94,966	98,765	102,715	106,824

	168,125	173,169	180,096	187,300	194,792	202,583	210,687	219,114	227,879	236,994
Leave Reserve										
Opening Balance	5,044	6,927	7,204	7,492	7,792	8,103	8,427	8,765	9,115	9,480
Interest Allocated	-	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	173,169	180,096	187,300	194,792	202,583	210,687	219,114	227,879	236,994	246,473

	14,300	14,729	15,318	15,931	16,568	17,231	17,920	18,637	19,382	20,158
Parking Reserve										
Opening Balance	429	589	613	637	663	689	717	745	775	806
Interest Allocated	-	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	14,729	15,318	15,931	16,568	17,231	17,920	18,637	19,382	20,158	20,964

**RESERVES
2014 - 2024**

	BUDGET 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 2019-2020	Projected 2020-2021	Projected 2021-2022	Projected 2022-2023	Projected 2023-2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Property Reserve										
Opening Balance	364,364	375,441	390,459	326,077	339,120	227,685	466,792	785,464	816,883	849,558
Interest Allocated	11,077	15,018	15,618	13,043	13,565	9,107	18,672	31,419	32,675	33,982
Transfer to reserve	-	-	-	-	-	230,000	300,000	-	-	-
Transfer from reserve	-	-	80,000	-	125,000	-	-	-	-	-
Closing Balance	375,441	390,459	326,077	339,120	227,685	466,792	785,464	816,883	849,558	883,540

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Infrastructure Reserve										
Opening Balance	377,781	377,114	317,199	329,887	343,082	216,805	455,477	773,697	804,644	836,830
Interest Allocated	11,333	15,085	12,688	13,195	13,723	8,672	18,219	30,948	32,186	33,473
Transfer to reserve	-	-	-	-	-	230,000	300,000	-	-	-
Transfer from reserve	12,000	75,000	-	-	140,000	-	-	-	-	-
Closing Balance	377,114	317,199	329,887	343,082	216,805	455,477	773,697	804,644	836,830	870,303

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Legal Reserve										
Opening Balance	62,824	64,709	67,297	69,989	72,789	75,700	78,728	81,878	85,153	88,559
Interest Allocated	1,885	2,588	2,692	2,800	2,912	3,028	3,149	3,275	3,406	3,542
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	64,709	67,297	69,989	72,789	75,700	78,728	81,878	85,153	88,559	92,101

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Unspent Grants / Funds Reserve										
Opening Balance	920	-	-	-	-	-	-	-	-	-
Interest Allocated	33	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	-	-	-	-	-	-	-	-	-	-

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Parking Facilities Reserve (Own Source)										
Opening Balance	231,500	184,445	191,823	199,496	207,476	215,775	224,406	233,382	242,717	252,426
Interest Allocated	6,945	7,378	7,673	7,980	8,299	8,631	8,976	9,335	9,709	10,097
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	54,000	-	-	-	-	-	-	-	-	-
Closing Balance	184,445	191,823	199,496	207,476	215,775	224,406	233,382	242,717	252,426	262,523

**RESERVES
2014 - 2024**

	BUDGET 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 2019-2020	Projected 2020-2021	Projected 2021-2022	Projected 2022-2023	Projected 2023-2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Sustainability Reserve										
Opening Balance	-	9,782	10,173	10,580	11,003	11,444	11,901	12,377	12,872	13,387
Interest Allocated		391	407	423	440	458	476	495	515	535
Transfer to reserve	19,782									
Transfer from reserve	-	10,000								
Closing Balance	9,782	10,173	10,580	11,003	11,444	11,901	12,377	12,872	13,387	13,923

* Depot Funds Reserve										
Opening Balance	-	3,722,923	814,265	0	0	1	1	1	1	1
Interest Allocated		148,917	32,571	0	0	0	0	0	0	0
Transfer to reserve	3,722,923									
Transfer from reserve	-	3,057,575	846,836							
Closing Balance	3,722,923	814,265	0	1	1	1	1	1	1	1

TOTAL										
Total Reserves (Closing Balance)	CB	4,997,365	2,064,685	1,269,253	1,055,024	1,557,225	2,219,513	2,308,294	2,400,626	2,495,651
Total Interest from Reserves	I	39,001	199,895	48,817	50,770	42,201	62,289	88,781	92,332	96,025
Total transfers to Reserves	T	3,742,705				460,000	600,000			
Total transfers from Reserves	F	79,323	1,645,855		265,000					

Interest Rate: 4.00%

*** Depot Funds Reserve**
Funding set aside from the sale of the former Town of Cottesloe Depot - funds to be used for the renewal and improvement of public infrastructure in the suburb of Cottesloe.

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

GENERAL PURPOSE FUNDING
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10000.123.19	3.50%	6,875,882	7,220,048	7,734,296	8,004,997	8,285,171	8,575,152	8,875,283	9,185,918	9,507,425
10000.123.19	3.50%	209,534	216,868	232,314	240,445	248,861	257,571	266,566	275,916	285,573
10000.123.19	3.50%	469,042	485,458	520,450	538,236	557,075	576,572	596,752	617,639	639,256
10000.123.19	3.50%	0	0	0	0	0	0	0	0	0
10000.123.19	3.50%	710,534	735,403	787,782	815,354	843,892	873,428	903,988	935,638	968,385
10000.123.19	3.50%	1,816	1,880	2,013	2,094	2,157	2,232	2,310	2,391	2,475
10000.123.19	3.50%	432,432	447,567	463,232	479,445	496,226	513,594	531,569	550,174	569,430
10002.123.19	3.50%	80,000	82,800	88,698	91,802	95,015	98,340	101,762	105,345	109,032
10002.123.19	3.50%	0	0	0	0	0	0	0	0	0
TOTAL AMOUNT FROM RATES		8,879,250	9,190,024	9,511,675	9,844,583	10,189,144	10,545,764	10,914,885	11,296,886	11,692,277

Grant Revenue - Operating

10007.89.14	2.50%	182,304	186,862	191,533	196,321	201,230	211,417	216,702	222,120	227,673
10008.89.14	2.50%	95,996	99,421	101,906	104,454	107,065	112,486	115,298	118,180	121,135
Total Operating Grant Revenue		278,300	286,283	293,440	300,776	308,295	323,902	332,000	340,300	348,807

Interest Received

10009.65.15	2.50%	110,000	112,750	115,569	118,458	121,419	124,455	127,566	130,755	134,024
10009.66.15	3.50%	38,001	199,895	82,587	48,817	50,770	42,201	62,289	88,781	92,332
10009.67.15	3.50%	11,000	11,385	11,783	12,196	12,623	13,065	13,522	13,996	14,485
10005.08.15	3.50%	6,000	6,210	6,427	6,652	6,885	7,126	7,376	7,634	7,901
10004.63.15	3.50%	33,000	34,155	35,350	36,588	37,868	39,194	40,565	41,985	43,455
10004.85.15	3.50%	37,000	38,295	39,635	41,023	42,458	43,944	45,482	47,074	48,722
10004.96.15	3.50%	(100)	(104)	(107)	(111)	(115)	(119)	(123)	(127)	(132)
10011.85.15	3.50%	4,000	4,140	4,285	4,435	4,590	4,751	4,917	5,089	5,267
Total Interest Received		238,901	406,726	295,530	268,058	276,499	274,617	301,595	335,186	346,054

GENERAL PURPOSE FUNDING

2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Fees and Charges										
10006.111.22 Rates Search	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
10006.135.22 Sale of Roll	150	150	150	150	150	150	150	150	150	150
10004.62.22 Administration Charge	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Total Fees and Charges	40,150	40,150	40,150	40,150	40,150	40,150	40,150	40,150	40,150	40,150
Other Revenue										
10004.69.20 Reimbursement - Legal fees	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Other Revenue	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
TOTAL OTHER GENERAL FINANCING	562,351	736,159	632,120	611,993	627,944	633,769	666,647	710,336	729,504	749,245
TOTAL REVENUE	9,441,601	9,926,182	10,143,795	10,456,567	10,817,098	11,179,532	11,593,512	12,007,222	12,421,781	12,850,751

EXPENDITURE

Office Expenses										
20005.103.50 Contractors & Consultants	22,000	22,770	23,567	24,392	25,246	26,129	27,044	27,990	28,970	29,984
Total Office Expenses	22,000	22,770	23,567	24,392	25,246	26,129	27,044	27,990	28,970	29,984
Other Expenses										
20009.85.57 Minor Furniture & Equipment	0	0	0	0	0	0	0	0	0	0
20009.110.50 Rate Recovery Costs	3,000	3,105	3,214	3,326	3,443	3,563	3,688	3,817	3,950	4,089
20008.156.61 Valuation Expenses	4,000	4,140	4,285	4,435	4,590	4,751	4,917	5,089	5,267	5,452
20009.148.58 Title Searches	2,000	2,070	2,142	2,217	2,295	2,375	2,459	2,545	2,634	2,726
Total Other Expenses	9,000	9,315	9,641	9,978	10,328	10,689	11,063	11,451	11,851	12,266
Allocated Expenses										
20017.66.90 Allocated Administrative Costs	213,977	219,788	222,864	228,008	235,630	243,225	251,082	258,678	266,857	275,324
Total Allocated Expenses	213,977	219,788	222,864	228,008	235,630	243,225	251,082	258,678	266,857	275,324
TOTAL - EXPENDITURE	244,977	251,873	256,072	262,378	271,204	280,043	289,189	298,119	307,678	317,574

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

GOVERNANCE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10187.89.14		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0

10014.145.20	35,960	36,859	37,780	38,725	39,693	40,685	41,703	42,745	43,814	44,909
10186.86.11	0	0	0	0	0	0	0	0	0	0
	35,960	36,859	37,780	38,725	39,693	40,685	41,703	42,745	43,814	44,909

	35,960	36,859	37,780	38,725	39,693	40,685	41,703	42,745	43,814	44,909
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TOTAL REVENUE

EXPENDITURE

20028.103.50	2,500	2,563	2,627	2,692	2,760	2,829	2,899	2,972	3,046	3,122
20029.201.58	250	256	263	269	276	283	290	297	305	312
	2,750	2,819	2,889	2,961	3,035	3,111	3,189	3,269	3,351	3,434

**GOVERNANCE
2014 - 2024**

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Member Costs										
2.50%	148,000	151,700	155,493	159,360	163,364	167,448	171,635	175,925	180,324	184,832
2.50%	28,226	28,932	29,655	30,396	31,156	31,935	32,734	33,552	34,391	35,250
2.50%	7,057	7,233	7,414	7,600	7,790	7,984	8,184	8,389	8,598	8,813
2.50%	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747
2.50%	18,000	18,450	18,911	19,384	19,869	20,365	20,874	21,396	21,931	22,480
2.50%	7,100	7,278	7,459	7,646	7,837	8,033	8,234	8,440	8,651	8,867
Insurance										
Child Care										
Other Member Costs	1,200	1,230	1,261	1,292	1,325	1,358	1,392	1,426	1,462	1,499
Expended Asset Purchases	0	0	0	0	0	0	0	0	0	0
Total Member Costs	212,583	217,898	223,345	228,929	234,652	240,518	246,531	252,694	259,012	265,487

Civic Functions & Receptions										
3.50%	3,800	3,933	4,071	4,213	4,361	4,513	4,671	4,835	5,004	5,179
2.50%	8,200	8,405	8,615	8,831	9,051	9,278	9,509	9,747	9,991	10,241
2.50%	89,075	91,302	93,584	95,924	98,322	100,780	103,300	105,882	108,529	111,242
2.50%	0	0	0	0	0	0	0	0	0	0
2.50%	0	0	0	0	0	0	0	0	0	0
2.50%	0	0	0	0	0	0	0	0	0	0
2.50%	0	0	0	0	0	0	0	0	0	0
Total Functions & Receptions	101,075	103,640	106,270	108,968	111,734	114,571	117,480	120,464	123,524	126,662

Other Expenses										
2.50%	2,100	2,153	2,206	2,261	2,318	2,376	2,435	2,496	2,559	2,623
2.50%	18,200	18,655	19,121	19,599	20,089	20,582	21,106	21,634	22,175	22,729
2.50%	12,100	12,403	12,713	13,030	13,356	13,690	14,032	14,383	14,743	15,111
2.50%	8,000	8,200	8,405	8,615	8,831	9,051	9,278	9,509	9,747	9,991
2.50%	48,000	47,150	48,329	49,537	50,775	52,045	53,346	54,680	56,047	57,448
2.50%	84,460	86,572	88,736	90,954	93,228	95,559	97,948	100,396	102,906	105,479
Total Other Expenses	170,860	175,132	179,510	183,998	188,597	193,312	198,145	203,099	208,176	213,381

Donations/Contributions										
2.50%	2,200	2,255	2,311	2,369	2,428	2,489	2,551	2,615	2,680	2,747
2.50%	40,000	41,000	42,025	43,076	44,153	45,256	46,388	47,547	48,736	49,955
Total Donations/Contributions	42,200	43,255	44,336	45,445	46,581	47,745	48,939	50,163	51,417	52,702

GOVERNANCE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	852	700	458	400	384	335	314	311	299	282
	852	700	458	400	384	335	314	311	299	282

20284.34.51
Non Cash Expenses
 Depreciation - Furniture & Equipment
Total Non Cash Expenses

	263,968	271,137	274,931	281,276	290,680	300,049	309,741	319,112	329,202	339,647
	263,968	271,137	274,931	281,276	290,680	300,049	309,741	319,112	329,202	339,647

20288.68.90
Allocated Expenses
 Allocated Administrative Overheads
Total Allocated Expenses

	794,288	814,580	831,739	851,976	875,664	899,642	924,340	949,112	974,980	1,001,596
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TOTAL - EXPENDITURE

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

ADMINISTRATION - OTHER GOVERNANCE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10015.106.18	0	0	0	0	0	0	0	0	0	0
	Profit on Disposal of Assets									
	Other Revenue									
10016.145.20	40,053	41,054	42,081	43,133	44,211	45,316	46,449	47,610	48,801	50,021
10018.200.17	200	205	210	215	221	226	232	238	244	250
	Other Income									
	Total Other Revenue	40,253	41,259	42,291	43,348	44,432	46,681	47,848	49,044	50,270
	TOTAL REVENUE	40,253	41,259	42,291	43,348	44,432	46,681	47,848	49,044	50,270

EXPENDITURE

20031.130.62	1,015,341	1,050,878	1,087,659	1,125,727	1,165,127	1,205,907	1,248,113	1,291,797	1,337,010	1,383,806
20031.141.52	105,161	108,842	112,651	116,594	120,675	124,898	129,270	133,794	138,477	143,324
20031.205.52	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489
20031.206.52	72,568	74,382	76,242	78,148	80,101	82,104	84,157	86,261	88,417	90,627
20031.29.52	40,000	41,000	42,025	43,076	44,153	45,256	46,388	47,547	48,736	49,955
Via Plant Postings	18,501	18,964	19,438	19,924	20,422	20,932	21,455	21,992	22,542	23,105
20031.138.52	26,400	27,060	27,737	28,430	29,141	29,869	30,616	31,381	32,166	32,970
	Recruitment									
	Total Employee Costs	1,287,971	1,331,375	1,376,257	1,422,666	1,470,656	1,571,996	1,624,659	1,679,532	1,736,275
	Finance Costs									
20276.7.58	35,650	36,541	37,465	38,391	39,351	40,335	41,343	42,377	43,436	44,522
20276.92.54	0	0	0	0	0	0	0	0	0	0
	Overdraft Interest									
	Total Finance Costs	35,650	36,541	37,465	38,391	40,335	41,343	42,377	43,436	44,522

ADMINISTRATION - OTHER GOVERNANCE

2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Office Expenses										
20032.103.50	35,000	35,875	36,772	37,691	38,633	39,599	40,589	41,604	42,644	43,710
20032.208.57	5,150	5,279	5,411	5,546	5,685	5,827	5,972	6,122	6,275	6,432
20032.208.50	167,832	172,028	176,328	180,737	185,255	189,887	194,634	199,500	204,487	209,599
20032.3.58	4,120	4,223	4,329	4,437	4,548	4,661	4,778	4,897	5,020	5,145
20033.85.57	18,615	19,080	19,557	20,046	20,547	21,061	21,588	22,127	22,681	23,248
Total Office Expenses	230,717	236,485	242,397	248,457	254,668	261,035	267,561	274,250	281,106	288,134
Utility Expenses										
20032.144.63	36,836	37,757	38,701	39,668	40,660	41,677	42,718	43,786	44,881	46,003
Total Utility Expenses	36,836	37,757	38,701	39,668	40,660	41,677	42,718	43,786	44,881	46,003
Other Expenses										
20033.71.50	26,695	27,362	28,046	28,748	29,466	30,203	30,968	31,732	32,525	33,338
20033.30.50	259,256	265,737	272,381	279,190	286,170	293,324	300,657	308,174	315,878	323,775
20033.64.53	160,000	164,000	168,100	172,303	176,610	181,025	185,551	190,190	194,944	199,818
20033.237.50	34,714	35,582	36,471	37,383	38,318	39,276	40,258	41,264	42,296	43,353
20033.203.50	2,575	2,639	2,705	2,773	2,842	2,913	2,986	3,061	3,137	3,216
20033.156.50	12,360	12,669	12,986	13,310	13,643	13,984	14,334	14,692	15,059	15,436
20033.201.58	7,532	8,130	8,334	8,542	8,755	8,974	9,199	9,429	9,664	9,906
Total Other Expenses	503,532	516,120	529,023	542,249	555,805	569,700	583,943	598,541	613,505	628,842
Non Cash Expenses										
20035.186.51	21,060	6,778	11,575	14,075	19,195	21,095	22,456	23,430	24,127	24,627
20035.34.51	121,248	99,685	65,119	56,926	54,695	47,636	44,686	44,280	42,610	40,156
20035.78.56	0	0	0	0	0	0	0	0	0	0
Total Non Cash Expenses	142,308	106,463	76,694	71,001	73,889	68,731	67,142	67,710	66,737	64,783
Allocated Expenses										
20034.66.90	(2,237,014)	(2,297,769)	(2,329,925)	(2,383,698)	(2,463,388)	(2,542,785)	(2,624,924)	(2,704,340)	(2,789,845)	(2,878,367)
Total Allocated Expenses	(2,237,014)	(2,297,769)	(2,329,925)	(2,383,698)	(2,463,388)	(2,542,785)	(2,624,924)	(2,704,340)	(2,789,845)	(2,878,367)
TOTAL - EXPENDITURE	0	(33,027)	(29,398)	(21,265)	(28,358)	(41,027)	(50,621)	(53,016)	(60,648)	(69,808)

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

ANIMAL CONTROL
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

Fees & Charges										
10047.41.12 Dog Registration Fees	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
10047.209.12 Cat Registration Fees	7,139	7,139	7,139	7,139	7,139	7,139	7,139	7,139	7,139	7,139
10047.46.12 Fines & Penalties	120	120	120	120	120	120	120	120	120	120
10047.101.12 Impounding Charges	2,705	2,705	2,705	2,705	2,705	2,705	2,705	2,705	2,705	2,705
Total Fees & Charges	15,964	15,964	15,964	15,964	15,964	15,964	15,964	15,964	15,964	15,964

Other Revenue										
10045.145.20 Reimbursements	0	0	0	0	0	0	0	0	0	0
Total Other Revenue	0	0	0	0	0	0	0	0	0	0

TOTAL REVENUE

	15,964	15,964	15,964	15,964	15,964	15,964	15,964	15,964	15,964	15,964
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EXPENDITURE

Employee Costs										
20078.20.52 Training	900	923	946	969	993	1,018	1,044	1,070	1,097	1,124
Total Employee Costs	900	923	946	969	993	1,018	1,044	1,070	1,097	1,124

Other Expenses

20080.209.57 Materials	21,691	22,233	22,789	23,359	23,943	24,541	25,156	25,784	26,428	27,089
20080.71.50 Legal Fees	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
Total Other Expenses	25,691	26,333	26,992	27,666	28,358	29,067	29,794	30,539	31,302	32,085

Donations/Contributions

20080.205.50 Pound Maintenance Contributions	0	0	0	0	0	0	0	0	0	0
Total Donations/Contributions	0	0	0	0	0	0	0	0	0	0

Allocated Expenses

20081.58.90 Ranger Resource Allocation	38,000	39,444	40,943	42,499	44,114	45,790	47,530	49,336	51,211	53,157
20081.68.90 Allocated Administrative Overhead	85,590	87,915	89,145	91,202	94,251	97,299	100,432	103,470	106,742	110,129
Total Allocated Expenses	123,590	127,359	130,088	133,701	138,365	144,078	147,962	152,806	157,953	163,286

TOTAL EXPENDITURE

	158,601	162,620	166,241	170,758	176,348	182,012	187,868	193,710	199,679	205,200
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

FIRE PREVENTION
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015-2016 \$	Projected 2016-2017 \$	Projected 2017-2018 \$	Projected 2018-2019 \$	Projected 2019-2020 \$	Projected 2020-2021 \$	Projected 2021-2022 \$	Projected 2022-2023 \$	Projected 2023-2024 \$
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REVENUE

Other Revenue										
Reimbursements	8,480	8,692	8,909	9,132	9,360	9,594	9,834	10,080	10,332	10,590
Total Other Revenue	8,480	8,692	8,909	9,132	9,360	9,594	9,834	10,080	10,332	10,590
TOTAL REVENUE	8,480	8,692	8,909	9,132	9,360	9,594	9,834	10,080	10,332	10,590

EXPENDITURE

Other Expenses										
Emergency Services Levies	8,130	8,415	8,709	9,014	9,326	9,656	9,994	10,344	10,706	11,080
Advertising	800	828	857	887	918	950	983	1,018	1,053	1,090
Administration Overheads	0	0	0	0	0	0	0	0	0	0
Total Other Expenses	8,930	9,243	9,566	9,901	10,247	10,606	10,977	11,361	11,759	12,171
Allocated Expenses										
Administration Overheads	21,398	21,979	22,587	23,201	23,863	24,568	25,319	26,116	26,956	27,837
Ranger Resource Allocation	9,000	9,342	9,697	10,065	10,448	10,845	11,257	11,685	12,129	12,590
Total Allocated Expenses	30,398	31,321	32,284	33,266	34,311	35,413	36,576	37,801	38,815	40,123
TOTAL EXPENDITURE	39,328	40,564	41,850	42,767	44,259	45,774	47,343	48,815	50,574	52,293

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

OTHER LAW, ORDER & PUBLIC SAFETY
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10051.49.12		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0

		500	500	500	500	500	500	500	500	500
0.00%		500	500	500	500	500	500	500	500	500
		500	500	500	500	500	500	500	500	500

		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0

		500	500	500	500	500	500	500	500	500
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OTHER LAW, ORDER & PUBLIC SAFETY
2014 - 2024

	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
EXPENDITURE										
20084.130.62 Wages	0	0	0	0	0	0	0	0	0	0
20086.30.50 Contractors	3,342	3,245	3,245	3,245	3,245	3,245	3,245	3,245	3,245	3,245
Contractors (Graffiti)										
20086.71.50 Legal Expenses	2,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Total Other Expenses	5,342	5,745	5,745	5,745	5,745	5,745	5,745	5,745	5,745	5,745
Non Cash Expenses										
20088.34.51 Depreciation - Furniture & Office Equipment	4,946	4,066	2,656	2,322	2,231	1,943	1,823	1,806	1,738	1,638
20088.191.51 Depreciation - Streetscapes Infrastructure	0	0	0	0	0	0	0	0	0	0
Total Non Cash Expenses	4,946	4,066	2,656	2,322	2,231	1,943	1,823	1,806	1,738	1,638
Allocated Expenses										
20087.58.90 Ranger Resource Allocation	38,000	39,444	40,943	42,499	44,114	45,790	47,530	49,336	51,211	53,157
20087.68.90 Administration Allocation	42,795	43,957	44,572	45,601	47,126	48,645	50,216	51,735	53,371	55,064
Total Allocated Expenses	80,795	83,401	85,515	88,100	91,239	94,434	97,746	101,071	104,582	108,221
TOTAL EXPENDITURE	91,083	93,212	93,916	96,166	99,215	102,122	105,313	108,622	112,064	115,604

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

HEALTH
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
REVENUE										
Fees & Charges										
10069.4.12 Food Assessment Fees	21,500	21,500	21,500	21,500	21,500	21,500	21,500	21,500	21,500	21,500
10069.72.12 Outdood Eating Fees	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500	46,500
10069.253.12 Food Notification Fees	100	100	100	100	100	100	100	100	100	100
10069.254.12 Lodging House Fees	360	360	360	360	360	360	360	360	360	360
10069.255.12 Other Fees	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750
10069.256.12 Temporary Stalholder Fees	0	0	0	0	0	0	0	0	0	0
10069.49.12 Fines and Penalties	100	100	100	100	100	100	100	100	100	100
Total Fees & Charges	70,310	70,310	70,310	70,310	70,310	70,310	70,310	70,310	70,310	70,310
Other Revenue										
10067.145.20 Reimbursements	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489
Other Revenue	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489
TOTAL REVENUE	80,310	80,560	80,816	81,079	81,348	81,624	81,907	82,197	82,494	82,799

HEALTH
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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EXPENDITURE

Employee Costs										
20111.130.62	112,897	116,848	120,938	125,171	129,552	134,086	138,779	143,637	148,664	153,867
20111.141.52	5,125	5,304	5,490	5,682	5,881	6,087	6,300	6,520	6,749	6,985
20111.29.52	0	0	0	0	0	0	0	0	0	0
20111.206.52	7,536	7,724	7,918	8,115	8,318	8,526	8,739	8,958	9,182	9,411
20111.207.52	0	0	0	0	0	0	0	0	0	0
20111.138.52	0	0	0	0	0	0	0	0	0	0
Total Employee Costs	125,558	129,877	134,346	138,969	143,751	148,699	153,819	159,115	164,594	170,263

Office Expenses										
20112.103.50	1,500	1,538	1,576	1,615	1,656	1,697	1,740	1,783	1,828	1,873
20112.144.63	200	205	210	215	221	226	232	238	244	250
20113.201.58	0	0	0	0	0	0	0	0	0	0
Total Office Expenses	1,700	1,743	1,786	1,831	1,876	1,923	1,971	2,021	2,071	2,123

Other Expenses										
20113.71.50	6,000	6,150	6,304	6,461	6,623	6,788	6,958	7,132	7,310	7,493
20113.30.50	11,600	11,890	12,187	12,492	12,804	13,124	13,452	13,789	14,133	14,487
20111.206.52	0	0	0	0	0	0	0	0	0	0
20113.201.58	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
20113.201.57	2,150	2,204	2,259	2,315	2,373	2,433	2,493	2,556	2,620	2,685
20112.3.58	500	513	525	538	552	566	580	594	609	624
20113.85.57	500	513	525	538	552	566	580	594	609	624
Total Other Expenses	22,750	23,319	23,902	24,499	25,112	25,740	26,383	27,043	27,719	28,412

HEALTH
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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Non Cash expenses

20125.34.51 Depreciation - Furniture & Office Equipment

	4,740	3,897	2,546	2,225	2,138	1,862	1,747	1,731	1,666	1,570
Total Allocated Expenses	4,740	3,897	2,546	2,225	2,138	1,862	1,747	1,731	1,666	1,570

Allocated Expenses

20114.68.90 Allocated Administrative Overheads

	85,590	87,915	89,145	91,202	94,251	97,289	100,432	103,470	106,742	110,129
Total Allocated Expenses	85,590	87,915	89,145	91,202	94,251	97,289	100,432	103,470	106,742	110,129

TOTAL EXPENDITURE

	240,338	246,750	251,724	258,726	267,129	275,514	284,352	293,380	302,792	312,497
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

EDUCATION 2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

Fees & Charges										
10184.46.12	2,000.00	2,050.00	2,101.25	2,153.78	2,207.63	2,262.82	2,319.39	2,377.37	2,436.81	2,497.73
	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
Total Fees & Charges										
10090.86.11	0	0	0	0	0	0	0	0	0	0
10077.145.20	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Total Other Revenue										
	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498

TOTAL REVENUE

EDUCATION
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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EXPENDITURE

Buildings Maintenance										
Wages & Overheads	0	0	0	0	0	0	0	0	0	0
Plant Charges	0	0	0	0	0	0	0	0	0	0
Materials	0	0	0	0	0	0	0	0	0	0
Contractors	12,000	12,420	12,855	13,305	13,770	14,252	14,751	15,267	15,802	16,355
Plant Hire	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0
Utilities	1,000	1,035	1,071	1,109	1,148	1,188	1,229	1,272	1,317	1,363
ad - Nil Balance/No Bx Allocated Administrative Oh	0	0	0	0	0	0	0	0	0	0
Total Buildings Maintenance	13,000	13,455	13,926	14,413	14,918	15,440	15,980	16,540	17,119	17,718

Non Cash Expenses

20130.35.51	1,596	1,662	1,796	1,893	1,885	1,913	1,878	1,855	1,833	1,811
Depreciation - Buildings										
Total Non Cash Expenses	1,596	1,662	1,796	1,893	1,885	1,913	1,878	1,855	1,833	1,811

Festivals, Events & Community Programs

Via PC	0	0	0	0	0	0	0	0	0	0
Contractors										
Total Festivals, Events & Community Programs	0	0	0	0	0	0	0	0	0	0

EDUCATION
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	100	103	105	108	110	113	116	119	122	125
2.50%	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249
2.50%	0	0	0	0	0	0	0	0	0	0
na	0									
Total Other	1,100	1,128	1,156	1,185	1,214	1,245	1,276	1,308	1,340	1,374

Other Expenses

20128.201.58
20128.71.50
20150.30.50
20151.68.90

Allocated Expenses

Administration Overhead Allocation

	42,795	43,957	44,572	45,601	47,126	48,645	50,216	51,735	53,371	55,064
Total Festivals, Events & Community Programs	42,795	43,957	44,572	45,601	47,126	48,645	50,216	51,735	53,371	55,064

TOTAL EXPENDITURE

	58,491	60,202	61,450	63,092	65,143	67,242	69,350	71,437	73,662	75,967
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

WELFARE, AGED & DISABLED
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
na	0	0	0	0	0	0	0	0	0	0
10197.8.13	21,888	22,435	22,996	23,571	24,160	24,764	25,383	26,018	26,668	27,335
	21,888	22,435	22,996	23,571	24,160	24,764	25,383	26,018	26,668	27,335
10089.145.20	9,148	9,377	9,611	9,851	10,098	10,350	10,609	10,874	11,146	11,425
	9,148	9,377	9,611	9,851	10,098	10,350	10,609	10,874	11,146	11,425
TOTAL REVENUE	31,036	31,812	32,607	33,422	34,258	35,114	35,992	36,892	37,814	38,760

REVENUE

Grant Revenue	
Grants - Non Operating	
Total Non-Operating Grant Revenue	
Fees & Charges	
Leases - Welfare	
Total Fees & Charges	
Contributions & Reimbursements	
Reimbursements	
Total Contributions & Reimbursements	

WELFARE, AGED & DISABLED
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015-2016 \$	Projected 2016-2017 \$	Projected 2017-2018 \$	Projected 2018-2019 \$	Projected 2019-2020 \$	Projected 2020-2021 \$	Projected 2021-2022 \$	Projected 2022-2023 \$	Projected 2023-2024 \$
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EXPENDITURE

Property Maintenance										
Via PC										
Wages & Overheads	4,307	4,458	4,614	4,775	4,942	5,115	5,294	5,480	5,671	5,870
Via PC	200	207	214	222	230	238	246	254	263	273
Plant Charges	4,000	4,100	4,244	4,392	4,546	4,705	4,870	5,040	5,216	5,399
Via PC	8,500	8,713	9,017	9,333	9,660	9,998	10,348	10,710	11,085	11,473
Materials										
Contractors										
Total Property Maintenance	17,007	17,477	18,089	18,722	19,377	20,056	20,757	21,484	22,236	23,014

Disability Maintenance										
Via PC										
Materials	0	0	0	0	0	0	0	0	0	0
Via PC	0	0	0	0	0	0	0	0	0	0
Contractors										
Total Disability Maintenance	0	0	0	0	0	0	0	0	0	0

Non Cash Expenses										
20152.35.51	19,479	20,284	21,922	23,108	23,007	23,342	22,917	22,638	22,368	22,106
20152.256.51	2,296	2,282	2,394	2,573	2,592	2,521	2,408	2,306	2,244	2,189
Depreciation - Buildings										
Depreciation - Misc Infrastructure										
Total Non Cash Expenses	21,775	22,566	24,316	25,682	25,599	25,864	25,325	24,944	24,612	24,295

Festivals, Events & Community Programs										
Via PC										
Contractors	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747
Total Festivals, Events & Community Programs	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747

WELFARE, AGED & DISABLED
2014 - 2024

	BUDGET 2014-2015	Projected 2015-2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 2019-2020	Projected 2020-2021	Projected 2021-2022	Projected 2022-2023	Projected 2023-2024
Index	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Other Expenses										
Via Plant Postings										
20148.29.52 Motor Vehicle Costs	7,650	7,841	8,037	8,238	8,444	8,655	8,872	9,093	9,321	9,554
20150.30.50 Training	0	0	0	0	0	0	0	0	0	0
20150.205.50 Contractors & Consultants	0	0	0	0	0	0	0	0	0	0
Contributions	54,524	55,887	57,284	58,716	60,184	61,689	63,231	64,812	66,432	68,093
Total Other Expenses	62,174	63,728	65,322	66,955	68,628	70,344	72,103	73,905	75,753	77,647
Allocated Expenses										
20151.88.90 Administration Overheads	64,193	65,936	66,859	68,402	70,689	72,967	75,324	77,603	80,057	82,597
Total Allocated Expenses	64,193	65,936	66,859	68,402	70,689	72,967	75,324	77,603	80,057	82,597
TOTAL EXPENDITURE	168,149	172,783	177,738	182,991	187,606	192,625	196,989	201,502	206,313	211,300

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

WASTE MANAGEMENT
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10094.119.12	2.50%	88,000	90,200	92,455	94,766	97,136	99,564	102,053	104,604	107,219	109,900
10175.119.12	2.50%	235,000	240,875	246,897	253,069	259,396	265,881	272,528	279,341	286,325	293,483
10175.49.12	2.50%	0	0	0	0	0	0	0	0	0	0
10094.120.12	2.50%	660	677	693	711	729	747	765	785	804	824
10098.147.12	2.50%	4,400	4,510	4,623	4,738	4,857	4,978	5,103	5,230	5,361	5,495
10094.245.12	2.50%	0	0	0	0	0	0	0	0	0	0
		328,060	336,262	344,668	353,285	362,117	371,170	380,449	389,960	399,709	409,702

10178.95.15	Interest Revenue	0	0	0	0	0	0	0	0	0	0
	Interest Outstanding										
	Total Interest Revenue	0	0	0	0	0	0	0	0	0	0

10100.145.20	Contributions & Reimbursements	0	0	0	0	0	0	0	0	0	0
10097.86.11	Reimbursements	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
	Contributions										
	Total Contributions & Reimbursements	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500

WASTE MANAGEMENT
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Grant Revenue										
Grants	0	0	0	0	0	0	0	0	0	0
Total Grant Revenue	0	0	0	0	0	0	0	0	0	0

10097.86.22
10098.200.17

Other Revenue										
Contributions	0	0	0	0	0	0	0	0	0	0
Other Revenue	7,500	7,688	7,880	8,077	8,279	8,486	8,698	8,915	9,138	9,366
Total Other Revenue	7,500	7,688	7,880	8,077	8,279	8,486	8,698	8,915	9,138	9,366

Via AR
10175.194.17

Non Cash Revenue										
Profit on Sale of Asset	0	0	0	0	0	0	0	0	0	0
Equity Movement in WMRC	0	0	0	0	0	0	0	0	0	0
Total Non Cash Revenue	0	0	0	0	0	0	0	0	0	0

340,060	348,449	357,048	365,861	374,895	384,155	393,647	403,375	413,347	423,568
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TOTAL REVENUE

EXPENDITURE

Employee Costs										
Salary & Wages	64,207	66,454	68,780	71,187	73,679	76,258	78,927	81,689	84,548	87,508
Superannuation	15,018	15,544	16,088	16,651	17,234	17,837	18,461	19,107	19,776	20,468
Other Employee Costs	6,027	6,178	6,332	6,490	6,653	6,819	6,989	7,164	7,343	7,527
Conferences & Training	0	0	0	0	0	0	0	0	0	0
Motor Vehicles Costs	6,247	6,403	6,563	6,727	6,896	7,068	7,245	7,426	7,611	7,802
Recruitment	0	0	0	0	0	0	0	0	0	0
Total Employee Costs	91,499	94,579	97,763	101,056	104,461	107,981	111,622	115,386	119,279	123,304

20166.130.62
20166.141.52
20166.206.52
20166.29.52
Via Plant Postings
20166.138.52

WASTE MANAGEMENT
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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Contributions										
Contribution to WMRC	0	0	0	0	0	0	0	0	0	0
Total Contributions	0	0	0	0	0	0	0	0	0	0

Office Expenses										
Printing, Postage & Stationery	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
Telephone	400	410	420	431	442	453	464	475	487	500
Office Equipment Maintenance	0	0	0	0	0	0	0	0	0	0
Computer Maintenance - Hardware	0	0	0	0	0	0	0	0	0	0
Computer Support - LAN	0	0	0	0	0	0	0	0	0	0
Computer Software - New	0	0	0	0	0	0	0	0	0	0
Computer/Printer/Fax Consumables	0	0	0	0	0	0	0	0	0	0
Other Office Expenses	300	308	315	323	331	339	348	357	366	375
Bad Debts Written Off	0	0	0	0	0	0	0	0	0	0
Total Office Expenses	5,700	5,843	5,989	6,138	6,292	6,449	6,610	6,776	6,945	7,119

Waste Collection/Disposal										
Wages & Overheads	280,615	290,437	300,602	311,123	322,012	333,283	344,947	357,021	369,516	382,449
Plant Charges	30,500	31,568	32,672	33,816	34,999	36,224	37,492	38,805	40,163	41,568
Contractors	1,571,187	1,610,467	1,650,728	1,691,997	1,734,296	1,777,654	1,822,095	1,867,648	1,914,339	1,962,197
Contractors (Contingency Payment)	0	0	0	0	0	0	0	0	0	0
Materials	13,000	13,325	13,658	14,000	14,350	14,708	15,076	15,453	15,839	16,235
Total Waste Collection/Disposal	1,895,302	1,945,796	1,997,661	2,050,935	2,105,658	2,161,869	2,219,611	2,278,926	2,339,857	2,402,449

WASTE MANAGEMENT
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
2.50%	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
2.50%	43,000	44,075	45,177	46,306	47,464	48,651	49,867	51,113	52,391	53,701
2.50%	47,000	48,175	49,379	50,614	51,879	53,176	54,506	55,868	57,265	58,697
2.50%	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249
2.50%	1,500	1,538	1,576	1,615	1,656	1,697	1,740	1,783	1,828	1,873
2.50%	500	513	525	538	552	566	580	594	609	624
	98,000	100,450	102,961	105,535	108,174	110,878	113,650	116,491	119,403	122,389

Other Expenses

20168.71.50
20168.30.50
20168.209.57
20168.212.58
20168.201.58
20168.85.57

Total Other Expenses

Non Cash Expenses

20170.186.51
20170.34.51
20170.191.51
20158.191.51

Total Non Cash Expenses

Allocated Expenses

20169.68.90
20157.91.90

Total Allocated Expenses

TOTAL EXPENDITURE

20,940	6,740	11,510	13,995	19,086	20,975	22,328	23,296	23,990	24,486
420	345	226	197	189	165	155	153	148	139
13,693	13,611	14,278	15,346	15,461	15,036	14,361	13,751	13,365	13,054
192	191	200	215	217	211	201	193	188	183
35,245	20,887	26,213	29,753	34,952	36,387	37,045	37,393	37,710	37,862
161,736	166,129	168,454	172,341	178,103	183,843	189,782	195,524	201,706	208,106
	0	0	0	0	0	0	0	0	0
161,736	166,129	168,454	172,341	178,103	183,843	189,782	195,524	201,706	208,106
2,287,482	2,333,682	2,399,040	2,465,759	2,537,639	2,607,408	2,678,320	2,750,496	2,824,900	2,901,230

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

SUSTAINABILITY
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

Grant Revenue - Non Operating	0	0	0	0	0	0	0	0	0	0
Grant Revenue	0	0	0	0	0	0	0	0	0	0
Total Non-Operating Grant Revenue	0	0	0	0	0	0	0	0	0	0

Contributions & Reimbursements	0	0	0	0	0	0	0	0	0	0
Reimbursements	32,000	32,800	33,620	34,461	35,322	36,205	37,110	38,038	38,989	39,964
Contributions	0	0	0	0	0	0	0	0	0	0
Total Contributions & Reimbursements	32,000	32,800	33,620	34,461	35,322	36,205	37,110	38,038	38,989	39,964

Grants - Operating	0	0	0	0	0	0	0	0	0	0
Grants - Operating	0	0	0	0	0	0	0	0	0	0
Total Grants Operating Revenue	0	0	0	0	0	0	0	0	0	0

Other Revenue	0	0	0	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0	0	0	0
Total Other Revenue	0	0	0	0	0	0	0	0	0	0

TOTAL REVENUE	32,000	32,800	33,620	34,461	35,322	36,205	37,110	38,038	38,989	39,964
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**SUSTAINABILITY
2014 - 2024**

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
EXPENDITURE										
Employee Costs										
20176.130.62	74,402	77,006	79,701	82,491	85,378	88,366	91,459	94,660	97,973	101,402
20176.141.52	10,788	11,166	11,566	11,961	12,379	12,813	13,261	13,725	14,206	14,703
20176.29.52	0	0	0	0	0	0	0	0	0	0
20176.206.52	2,009	2,059	2,111	2,163	2,218	2,273	2,330	2,388	2,448	2,509
20176.138.52	0	0	0	0	0	0	0	0	0	0
Total Employee Costs	87,199	90,231	93,368	96,615	99,975	103,452	107,050	110,774	114,627	118,614
Office Expenses										
20177.103.57	500	513	525	538	552	566	580	594	609	624
20177.144.63	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
Total Office Expenses	500	513	525	538	552	566	580	594	609	624
Projects										
Via PC	94,000	96,350	98,759	101,228	103,758	106,352	108,011	111,736	114,530	117,393
Via PC	0	0	0	0	0	0	0	0	0	0
Total Office Expenses	94,000	96,350	98,759	101,228	103,758	106,352	109,011	111,736	114,530	117,393
Allocated Expenses										
20179.68.90	21,398	21,979	22,287	22,801	23,563	24,323	25,109	25,868	26,686	27,533
Total Allocated Expenses	21,398	21,979	22,287	22,801	23,563	24,323	25,109	25,868	26,686	27,533
TOTAL EXPENDITURE	203,097	209,073	214,939	221,182	227,849	234,693	241,750	248,973	256,452	264,165

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

TOWN PLANNING & REGIONAL DEVELOPMENT
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
2.50%	190,000	194,750	199,619	204,609	209,724	214,968	220,342	225,850	231,497	237,284
0.00%	5,750	5,750	5,750	5,750	5,750	5,750	5,750	5,750	5,750	5,750
0.00%	0	0	0	0	0	0	0	0	0	0
	195,750	200,500	205,369	210,359	215,474	220,718	226,092	231,600	237,247	243,034

REVENUE

Fees & Charges										
10105.38.12 Town Planning Charges										
10105.200.12 Other Fees & Charges										
10105.139.12 Subdivision Clearance Fees										
Total Fees & Charges										
Via Asset Register										
Profit on Disposal of Assets										

Reimbursements & Contributions										
10104.86.11 Contributions										
10103.145.20 Reimbursements										
Total Reimbursements & Contributions										

TOWN PLANNING & REGIONAL DEVELOPMENT
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Other Revenue										
10105.200.17 Other Income	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
Total Other Revenue	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
TOTAL REVENUE	197,750	202,550	207,470	212,513	217,682	222,980	228,411	233,978	239,683	245,532

EXPENDITURE

	3.50%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs										
20171.130.62 Salary & Wages	380,336	393,648	407,425	421,685	436,444	451,720	467,530	483,894	500,630	518,359
20171.141.52 Superannuation	56,416	58,391	60,434	62,549	64,739	67,005	69,350	71,777	74,289	76,889
20171.206.52 Other Employee Costs	26,450	27,111	27,789	28,484	29,196	29,926	30,674	31,441	32,227	33,032
20171.29.52 Training & Conferences	0	0	0	0	0	0	0	0	0	0
Plant Postings 20171.138.52 Motor Vehicles Costs	9,194	9,424	9,659	9,901	10,148	10,402	10,662	10,929	11,202	11,482
20171.138.52 Recruitment	0	0	0	0	0	0	0	0	0	0
Total Employee Costs	472,396	488,573	505,308	522,619	540,527	559,052	578,216	598,040	618,548	639,763
Office Expenses										
20172.103.58 Printing & Stationery	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249
20172.144.63 Telephone	500	513	525	538	552	566	580	594	609	624
20172.201.58 Other Office Expenses	500	513	525	538	552	566	580	594	609	624
Total Office Expenses	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498

TOWN PLANNING & REGIONAL DEVELOPMENT

2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Other Expenses										
20173.71.50 Legal Expenses	60,000	61,500	63,038	64,613	66,229	67,884	69,582	71,321	73,104	74,932
20173.30.50 Contractors & Consultants	71,000	72,775	74,594	76,459	78,371	80,330	82,338	84,397	86,507	88,669
20173.201.58 Other Expenses	500	513	525	538	552	566	580	594	609	624
20173.211.58 Scheme Review	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489
20173.85.57 Minor Furniture & Equipment	0	0	0	0	0	0	0	0	0	0
Total Other Expenses	141,500	145,038	148,663	152,380	156,190	160,094	164,097	168,199	172,404	176,714
Non Cash Expenses										
20175.34.51 Depreciation-Furniture & Equipment	1,246	1,024	669	585	562	490	459	455	438	413
20175.36.51 Depreciation - Mobile Plant & Vehicles	13,861	4,461	7,619	9,264	12,633	13,884	14,780	15,421	15,880	16,209
Via AR Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0
Total Non Cash Expenses	15,107	5,486	8,288	9,849	13,196	14,374	15,239	15,876	16,318	16,621
Allocated Expenses										
20174.68.90 Allocated Administrative Overheads	212,516	218,288	221,343	226,451	234,022	241,565	249,368	256,912	265,035	273,445
Total Allocated Expenses	212,516	218,288	221,343	226,451	234,022	241,565	249,368	256,912	265,035	273,445
TOTAL - EXPENDITURE	843,519	859,435	885,703	913,453	946,142	977,348	1,009,238	1,041,405	1,074,742	1,109,041

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

OTHER COMMUNITY SERVICES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

Contributions & Reimbursements

10206.86.11

Contributions	0	0	0	0	0	0	0	0	0	0
Total Contributions & Reimbursements	0	0	0	0	0	0	0	0	0	0

TOTAL - REVENUE

	0	0	0	0	0	0	0	0	0	0
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EXPENDITURE

Street Furniture Maintenance

Via PC
Via PC
Via PC
Via PC

Wages & Overheads	34,457	35,663	36,911	38,203	39,540	40,924	42,356	43,839	45,373	46,861
Plant Charges	4,000	4,140	4,285	4,435	4,590	4,751	4,917	5,089	5,267	5,452
Suppliers	1,050	1,076	1,103	1,131	1,159	1,188	1,218	1,248	1,279	1,311
Contractors	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
Total Street Furniture Maintenance	44,507	46,004	47,552	49,153	50,808	52,520	54,290	56,120	58,012	59,969

OTHER COMMUNITY SERVICES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Non Cash Expenses										
Depreciation - Land & Buildings	0	0	0	0	0	0	0	0	0	0
Depreciation - Furniture & Equipment	0	0	0	0	0	0	0	0	0	0
Depreciation - Infrastructure	1,212	1,205	1,264	1,358	1,368	1,331	1,271	1,217	1,185	1,155
Depreciation - Plant & Machinery	0	0	0	0	0	0	0	0	0	0
Allocated Administrative Oh	0	0	0	0	0	0	0	0	0	0
Total Non Cash Expenses	1,212	1,205	1,264	1,358	1,368	1,331	1,271	1,217	1,185	1,155

Via AR
Via AR
20186.191.51
Via AR

Allocated Expenses										
Administration Overhead Allocation	21,398	21,979	22,287	22,801	23,563	24,323	25,109	25,868	26,686	27,533
Total Allocated Expenses	21,398	21,979	22,287	22,801	23,563	24,323	25,109	25,868	26,686	27,533

20185.68.90

TOTAL - EXPENDITURE	67,117	69,188	71,103	73,313	75,740	78,174	80,669	83,205	85,883	88,657
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

SWIMMING AREAS & BEACHES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10180.89.14	Grant Revenue - Operating	0	0	0	0	0	0	0	0	0
	Grants - Operating									
	Total Grant Revenue - Operating	0	0	0	0	0	0	0	0	0
10202.8.13	Grant Revenue - Non Operating	0	0	0	0	0	0	0	0	0
	Grants - Non Operating									
	Total Grant Revenue - Non Operating	0	0	0	0	0	0	0	0	0
10179.46.12	Fees & Charges	185,000	189,625	194,366	199,225	204,205	209,311	214,543	219,907	225,405
	Facility Hire				199,225					
	Total Fees & Charges	185,000	189,625	194,366	199,225	204,205	209,311	214,543	219,907	225,405
10116.86.11	Contributions & Reimbursements	0	0	0	0	0	0	0	0	0
	Contributions									
10115.145.20	Reimbursements	3,500	3,588	3,677	3,769	3,863	3,960	4,059	4,160	4,264
	Total Contributions & Reimbursements	3,500	3,588	3,677	3,769	3,863	3,960	4,059	4,160	4,264
	Total Revenue	188,500	193,213	198,043	202,994	208,066	213,271	218,962	224,067	229,669

SWIMMING AREAS & BEACHES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	188,500	193,213	198,043	202,994	208,069	213,270	218,602	224,067	229,669	235,411

Non Cash Revenue

Via AR	Profit on Disposal of Assets	
	Total Non Cash Revenue	0

TOTAL REVENUE

EXPENDITURE

Employee Costs Regional Coast Care

20200.130.62	Salary & Wages	0	0	0	0	0	0	0	0	0	0
20200.141.52	Superannuation	0	0	0	0	0	0	0	0	0	0
20200.29.52	Conferences & Training	0	0	0	0	0	0	0	0	0	0
Via Plant Postings	Motor Vehicles Costs	0	0	0	0	0	0	0	0	0	0
20200.206.52	Other Employee Costs	0	0	0	0	0	0	0	0	0	0
	Total Employee Costs	0	0	0	0	0	0	0	0	0	0

Office Expenses

20201.144.63	Telephone	0	0	0	0	0	0	0	0	0	0
	Total Office Expenses	0	0	0	0	0	0	0	0	0	0

Beach Parks

Via PC	Wages & Overheads	99,063	102,530	106,119	109,833	113,677	117,656	121,774	126,036	130,447	135,013
Via PC	Plant Charges	14,000	14,490	14,997	15,522	16,065	16,628	17,210	17,812	18,435	19,081
Via PC	Materials	4,000	4,140	4,285	4,435	4,590	4,751	4,917	5,089	5,267	5,452
Via PC	Contractors	20,000	20,700	21,425	22,174	22,950	23,754	24,585	25,446	26,336	27,258
Via PC	Utilities	12,000	12,420	12,855	13,305	13,770	14,252	14,751	15,267	15,802	16,355
	Insurance	0	0	0	0	0	0	0	0	0	0
	Total Beach Parks	149,063	154,280	159,680	165,269	171,053	177,040	183,236	189,650	196,288	203,158

SWIMMING AREAS & BEACHES

2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Beach Buildings										
Via PC	1,723	1,783	1,846	1,910	1,977	2,046	2,118	2,192	2,269	2,348
Wages & Overheads	50	52	54	55	57	59	61	64	66	68
Plant Charges	6,000	6,150	6,304	6,461	6,623	6,788	6,958	7,132	7,310	7,493
Materials	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747
Contractors		0	0	0	0	0	0	0	0	0
Consultants		0	0	0	0	0	0	0	0	0
Plant Hire		0	0	0	0	0	0	0	0	0
Insurance		0	0	0	0	0	0	0	0	0
Utilities	26,000	26,650	27,316	27,999	28,699	29,417	30,152	30,906	31,678	32,470
Total Beach Buildings	36,773	37,710	38,671	39,657	40,668	41,705	42,769	43,860	44,979	46,127

Other Expenses										
20202.71.50	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
Legal Expenses	193,100	197,928	202,876	207,948	213,146	218,475	223,937	229,535	235,274	241,155
20202.30.50	5,500	5,638	5,778	5,923	6,071	6,223	6,378	6,538	6,701	6,869
Contractors & Consultants		0	0	0	0	0	0	0	0	0
20202.195.57										
Coast Care										
20202.85.57										
Minor Furniture & Equipment										
Total Other Expenses	200,600	205,615	210,755	216,024	221,425	226,960	232,634	238,450	244,412	250,522

Non Cash Expenses										
20204.35.51	13,488	14,045	15,180	16,001	15,931	16,163	15,868	15,675	15,488	15,307
Depreciation - Land & Buildings	1,152	2,854	4,874	5,927	8,083	8,883	9,456	9,866	10,160	10,370
20204.34.51										
Depreciation - Furniture & Equipment										
Via Asset Register										
20204.198.51	25,380	25,228	26,463	28,443	28,656	27,870	28,618	25,487	24,809	24,195
Depreciation - Parks & Reserves Infrastructure	1,968	1,956	2,052	2,206	2,222	2,161	2,064	1,976	1,924	1,876
20204.191.51										
Depreciation - Streetscape Infrastructure										
Via Asset Register										
Loss on Sale of Assets										
Total Non Cash Expenses	41,988	44,084	48,569	52,576	54,892	55,077	54,006	53,005	52,380	51,749

SWIMMING AREAS & BEACHES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	0									
	106,988	109,894	111,432	114,003	117,815	121,612	125,540	129,338	133,428	137,662
	106,988	109,894	111,432	114,003	117,815	121,612	125,540	129,338	133,428	137,662

Allocated Expenses
 20203.91.90 Refuse Beach Collection
 20203.68.90 Allocated Administrative Overheads

Total Allocated Expenses

TOTAL - EXPENDITURE	535,412	551,583	569,108	587,530	605,853	622,394	638,186	654,303	671,486	689,216
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

CIVIC & COMMUNITY CENTRE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10198.8.13		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0

10109.46.12	2.50%	52,000	53,300	54,633	55,998	57,398	58,833	60,304	61,812	63,357	64,941
10201.200.12		21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
		73,000	74,300	75,633	76,998	78,398	79,833	81,304	82,812	84,357	85,941

10107.145.20		2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
		2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
		75,000	76,350	77,734	79,152	80,606	82,096	83,623	85,189	86,794	88,439

TOTAL REVENUE

CIVIC & COMMUNITY CENTRE

2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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EXPENDITURE

Employee Costs

20188.130.62	0	0	0	0	0	0	0	0	0	0
Wages										
20188.141.52	6,028	6,239	6,457	6,683	6,917	7,159	7,410	7,669	7,938	8,216
Superannuation										
20188.206.52	1,527	1,580	1,636	1,693	1,752	1,814	1,877	1,943	2,011	2,081
Other Employee Costs										
Total Employee Costs	7,555	7,819	8,093	8,376	8,670	8,973	9,287	9,612	9,948	10,297

Other Expenses

20190.85.57	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747
Minor Furniture & Equipment										
20190.212.58	0	0	0	0	0	0	0	0	0	0
Bad Debts Written Off										
Total Office Expenses	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747

Buildings Maintenance

Via PC	60,584	62,704	64,899	67,171	69,522	71,955	74,473	77,080	79,778	82,570
Wages & Overheads										
Via PC	50	52	54	55	57	59	61	64	66	68
Plant Charges										
Via PC	2,500	2,563	2,627	2,692	2,760	2,829	2,899	2,972	3,046	3,122
Materials										
Via PC	97,000	99,425	101,911	104,458	107,070	109,747	112,490	115,303	118,185	121,140
Contractors										
Via PC	39,400	40,385	41,395	42,429	43,490	44,577	45,692	46,834	48,005	49,205
Utilities										
Via PC	0	0	0	0	0	0	0	0	0	0
Security										
Via PC	0	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874
Other										
Total Buildings Maintenance	199,534	209,129	214,984	221,009	227,206	233,582	240,142	246,891	253,834	260,979

Grounds Maintenance

Via PC	180,897	187,228	193,781	200,564	207,583	214,849	222,369	230,152	238,207	246,544
Wages & Overheads										
Via PC	15,000	15,525	16,068	16,631	17,213	17,815	18,439	19,084	19,752	20,443
Plant Charges										
Via PC	6,000	6,150	6,304	6,461	6,623	6,788	6,958	7,132	7,310	7,493
Materials										
Via PC	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986
Contractors										
Via PC	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437	2,498
Utilities										
Total Grounds Maintenance	215,897	223,253	230,862	238,732	246,873	255,292	264,001	273,009	282,327	291,965

CIVIC & COMMUNITY CENTRE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Non Cash Expenses										
20192.35.51 Depreciation - Buildings	146,556	152,613	164,937	173,863	173,100	175,623	172,421	170,324	168,292	166,324
20192.36.51 Depreciation - Plant & Machinery	372	120	204	249	339	373	397	414	426	435
20192.186.51 Depreciation - Mobile Plant & Vehicles	0	0	0	0	0	0	0	0	0	0
20192.34.51 Depreciation - Furniture & Equipment	1,332	1,095	715	625	601	523	491	486	468	441
20192.188.51 Depreciation - Parks & Gardens	8,208	8,159	8,558	9,199	9,268	9,013	8,608	8,243	8,023	7,825
20300.186.51 Depreciation - Mobile Plant & Vehicles	8,868	2,854	4,874	5,927	8,083	8,883	9,456	9,866	10,160	10,370
Total Non Cash Expenses	165,336	164,841	179,290	189,863	191,391	194,415	191,373	189,333	187,369	185,395

Financing Expenses										
20298.240.54 Loan Interest	53,509	45,307	36,670	27,573	17,992	7,901	0	0	0	0
Total Financing Expenses	53,509	45,307	36,670	27,573	17,992	7,901	0	0	0	0

Allocated Expenses										
20191.68.90 Allocated Administrative Overheads	174,487	179,226	181,734	185,928	192,144	198,337	204,744	210,939	217,608	224,513
Total Allocated Expenses	174,487	179,226	181,734	185,928	192,144	198,337	204,744	210,939	217,608	224,513

TOTAL - EXPENDITURE	819,318	832,651	854,785	874,712	887,586	901,895	913,026	933,349	954,742	976,895
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

OTHER SPORT & RECREATION
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10120.46.12	Fees & Charges	2,500	2,563	2,627	2,692	2,760	2,829	2,899	2,972	3,046	3,122
	Facilities Hire										
	Total Fees & Charges	2,500	2,563	2,627	2,692	2,760	2,829	2,899	2,972	3,046	3,122

Contributions & Reimbursements

10183.243.20	Reimbursements SVGC	18,569	17,008	15,598	14,100	12,506	10,812	9,010	7,095	5,059	2,895
10183.161.20	Reimbursements CTC	1,816	0	0	0	0	0	0	0	0	0
10118.145.20	Reimbursements	3,150	3,229	3,309	3,392	3,477	3,564	3,653	3,744	3,838	3,934
	Total Contributions & Reimbursements	23,525	20,237	18,908	17,492	15,983	14,376	12,663	10,840	8,897	6,828

Non Cash Revenue

10117.106.18	Profit on Sale of Assets	0	0	0	0	0	0	0	0	0	0
	Total Non Cash Revenue	0	0	0	0	0	0	0	0	0	0

Grants

10191.8.13	Grants	0	0	0	0	0	0	0	0	0	0
	Total Grants	0	0	0	0	0	0	0	0	0	0

TOTAL REVENUE

		26,025	22,800	21,534	20,184	18,742	17,204	15,563	13,811	11,943	9,951
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**OTHER SPORT & RECREATION
2014 - 2024**

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
EXPENDITURE										
Parks Maintenance										
	0	0	0	0	0	0	0	0	0	0
3.50%	292,701	302,946	313,549	324,523	335,881	347,637	359,804	372,397	385,431	398,921
3.50%	27,638	28,605	29,607	30,643	31,715	32,825	33,974	35,163	36,394	37,668
2.50%	50,000	51,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443
2.50%	70,500	72,263	74,069	75,921	77,819	79,764	81,758	83,802	85,897	88,045
2.50%	13,000	13,325	13,658	14,000	14,350	14,708	15,076	15,453	15,839	16,235
	453,839	468,388	483,414	498,930	514,955	531,505	548,597	566,250	584,482	603,312
Buildings Maintenance										
	17,228	17,831	18,455	19,101	19,770	20,461	21,178	21,919	22,686	23,480
3.50%	1,600	1,656	1,714	1,774	1,836	1,900	1,967	2,036	2,107	2,181
2.50%	2,400	2,460	2,546	2,635	2,727	2,823	2,922	3,024	3,130	3,239
2.50%	3,800	3,895	4,031	4,172	4,318	4,470	4,626	4,788	4,956	5,129
2.50%	9,000	9,225	9,548	9,882	10,228	10,586	10,956	11,340	11,737	12,148
2.50%	0	0	0	0	0	0	0	0	0	0
	34,028	35,067	36,294	37,565	38,879	40,240	41,649	43,106	44,615	46,177
Non Cash Expenses										
	5,712	5,948	6,428	6,776	6,747	6,845	6,720	6,638	6,559	6,482
20210.35.51	8,820	2,839	4,848	5,895	8,039	8,835	9,405	9,813	10,105	10,314
20210.36.51	21,924	7,056	12,050	14,653	19,982	21,961	23,377	24,391	25,117	25,637
20210.186.51	130,116	129,336	135,671	145,819	146,913	142,880	136,464	130,666	127,187	124,043
Via AR	0	0	0	0	0	0	0	0	0	0
	166,572	145,181	158,997	173,143	181,681	180,521	175,966	171,508	168,968	166,476
Financing Expenses										
	1,816	0	0	0	0	0	0	0	0	0
20289.161.54	18,334	17,008	15,598	14,100	12,506	10,812	9,010	7,095	5,059	2,895
20289.243.54										
	20,150	17,008	15,598	14,100	12,506	10,812	9,010	7,095	5,059	2,895

OTHER SPORT & RECREATION
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Other Expenses										
20208.71.50 Legal Expenses	0									
20208.85.57 Minor Furniture & Equipment	0									
Total Other Expenses	0	0	0	0	0	0	0	0	0	0
Allocated Expenses										
20209.68.90 Allocated Administrative Overheads	64,193	65,936	66,859	68,402	70,689	72,867	75,324	77,603	80,057	82,597
Total Allocated Expenses	64,193	65,936	66,859	68,402	70,689	72,967	75,324	77,603	80,057	82,597
TOTAL EXPENDITURE	738,782	731,581	761,163	792,139	818,711	836,045	850,547	865,563	883,181	901,457

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

LIBRARIES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10192.8.13	Grant Revenue - Non Operating	0	0	0	0	0	0	0	0	0
	Grant Revenue									
	Total Non Operating Grant Revenue	0	0	0	0	0	0	0	0	0
	TOTAL REVENUE	0	0	0	0	0	0	0	0	0

EXPENDITURE

20215.205.58	Other Expenses	618,661	640,314	662,725	685,921	709,928	734,775	760,492	787,110	814,658	843,171
	Contributions										
	Total Other Expenses	618,661	640,314	662,725	685,921	709,928	734,775	760,492	787,110	814,658	843,171
20217.35.51	Non Cash Expenses	165,264	172,094	185,992	196,057	195,197	198,042	194,431	192,066	189,775	187,556
	Depreciation - Buildings										
	Total Non Cash Expenses	165,264	172,094	185,992	196,057	195,197	198,042	194,431	192,066	189,775	187,556

LIBRARIES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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Financing Expenses										
Loan Interest	288,856	0	0	0	0	0	0	0	0	0
Total Financing Expenses	288,856	0	0	0	0	0	0	0	0	0

20299.241.54

Allocated Expenses										
Allocated Administration Overhead	42,795	43,957	44,572	45,601	47,126	48,645	50,216	51,735	53,371	55,064
Total Allocated Expenses	42,795	43,957	44,572	45,601	47,126	48,645	50,216	51,735	53,371	55,064

20216.68.90

TOTAL EXPENDITURE	1,115,576	856,365	893,289	927,579	952,250	981,461	1,005,139	1,030,910	1,057,804	1,085,792
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

OTHER CULTURE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10205.244.72		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0

		0	0	0	0	0	0	0	0	0
		0	100	103	105	108	110	113	116	119
		0	0	0	0	0	0	0	0	0
		0	100	103	105	108	110	113	116	119
		0	100	103	105	108	110	113	116	119

		0	100	103	105	108	110	113	116	119	122
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OTHER CULTURE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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EXPENDITURE

	3.50%	3.50%	2.50%	2.50%	2.50%	3.50%	3.50%	2.50%	2.50%	3.50%	3.50%	2.50%	2.50%	3.50%	3.50%	2.50%	2.50%	3.50%	3.50%	2.50%	2.50%																													
Festivals & Events																																																		
Via PC	12,296	12,726	13,172	13,633	14,110	14,604	15,115	15,644	16,191	16,758	700	725	750	776	803	831	860	891	922	954	3,000	3,075	3,152	3,231	3,311	3,394	3,479	3,566	3,655	3,747	41,500	42,538	43,601	44,691	45,808	46,953	48,127	49,330	50,564	51,828	0	0	0	0	0	0	0	0	0	0
Total Festival & Events	57,496	59,063	60,674	62,331	64,033	65,783	67,582	69,431	71,332	73,287																																								

Other Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Materials - Centenary Celebrations																													
Total Other Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Non Cash Expenses	37,836	37,610	39,451	42,402	42,720	41,548	39,682	37,996	36,984	36,070																			
Depreciation - Streetscape Infrastructure																													
Total Non Cash Expenses	37,836	37,610	39,451	42,402	42,720	41,548	39,682	37,996	36,984	36,070																			

Allocated Expenses	64,502	66,254	67,181	68,731	71,029	73,319	75,687	77,977	80,442	82,995																			
Administration Overhead Allocation																													
Total Allocated Expenses	64,502	66,254	67,181	68,731	71,029	73,319	75,687	77,977	80,442	82,995																			

TOTAL EXPENDITURE	159,834	162,927	167,307	173,464	177,783	180,649	182,951	185,404	188,759	192,351
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

PARKING FACILITIES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

	NA	600,000	650,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000
Fees & Charges										
10054.49.12 Fines and Penalties	0	0	0	0	0	0	0	0	0	0
10054.200.12 Other Fees and Charges	0	0	0	0	0	0	0	0	0	0
Total Fees & Charges	600,000	650,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000

	2.50%	25,750	26,394	27,054	27,730	28,423	29,134	29,862	30,609	31,374
Other Revenue										
10054.86.11 Contributions	0	0	0	0	0	0	0	0	0	0
10053.145.20 Reimbursements	25,750	26,394	27,054	27,730	28,423	29,134	29,862	30,609	31,374	32,158
10054.200.11 Contributions	0	0	0	0	0	0	0	0	0	0
10054.200.17 Other Revenue	2,987	3,062	3,138	3,217	3,297	3,380	3,464	3,551	3,639	3,730
Total Other Revenue	28,737	29,455	30,192	30,947	31,720	32,513	33,326	34,159	35,013	35,889

Non Cash Revenue	0	0	0	0	0	0	0	0	0	0
10138.106.18 Profit on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Non Cash Revenue	0	0	0	0	0	0	0	0	0	0

Contributions - Non Operating	0	0	0	0	0	0	0	0	0	0
10189.244.72 Contributions - Cash in Lieu of Parking	0	0	0	0	0	0	0	0	0	0
Total Contributions - Non Operating	0	0	0	0	0	0	0	0	0	0

PARKING FACILITIES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	628,737	679,455	730,192	730,947	731,720	732,513	733,326	734,159	735,013	735,889

TOTAL REVENUE

EXPENDITURE

	3.50%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs												
20089.130.62 Salary & Wages	265,750	275,051	284,678	294,642	304,954	315,628	326,675	338,108	349,942	362,190		
20089.141.52 Superannuation	32,251	33,380	34,548	35,757	37,009	38,304	39,645	41,032	42,468	43,955		
20089.29.52 Conferences & Training	0	0	0	0	0	0	0	0	0	0		
Plant Postings Motor Vehicles Costs	17,540	17,979	18,428	18,889	19,361	19,845	20,341	20,850	21,371	21,905		
20089.138.52 Recruitment	0	0	0	0	0	0	0	0	0	0		
20089.206.52 Other Employee Costs	25,080	25,707	26,350	27,008	27,684	28,376	29,085	29,812	30,558	31,321		
Recruitment	0	0	0	0	0	0	0	0	0	0		
Total Employee Costs	340,621	352,117	364,004	376,296	389,008	402,152	415,745	429,802	444,339	459,371		

Office Expenses											
20090.103.50 Printing, Stationary & Postage	15,431	15,817	16,212	16,617	17,033	17,459	17,895	18,343	18,801	19,271	
20090.144.63 Telephone	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995	
20090.208.50 Office Equipment Maintenance	3,200	3,296	3,395	3,497	3,602	3,710	3,821	3,936	4,054	4,175	
20090.3.50 Advertising	0	0	0	0	0	0	0	0	0	0	
20091.85.57 Minor Furniture & Equipment	850	876	902	929	957	985	1,015	1,045	1,077	1,109	
Total Office Expenses	23,481	24,088	24,711	25,351	26,006	26,679	27,370	28,078	28,805	29,551	

Car parks - Works										
Via PC Wages & Overheads	12,921	13,373	13,841	14,326	14,827	15,346	15,883	16,439	17,014	17,610
Via PC Plant Charges	1,700	1,760	1,821	1,885	1,951	2,019	2,090	2,163	2,239	2,317
Via PC Materials	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249
Via PC Contractors	18,500	18,963	19,437	19,922	20,421	20,931	21,454	21,991	22,540	23,104
Via PC Insurance	0	0	0	0	0	0	0	0	0	0
Via PC Utilities	600	615	630	646	662	679	696	713	731	749
Total Car parks - Works	34,721	35,735	36,780	37,856	38,965	40,106	41,283	42,495	43,743	45,029

**PARKING FACILITIES
2014 - 2024**

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Other Expenses										
2.50%	18,240	18,696	19,163	19,642	20,134	20,637	21,153	21,682	22,224	22,779
Legal Expenses										
20091.71.50										
2.50%	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,082	6,244
Signs										
20091.209.57										
2.50%	69,952	71,701	73,493	75,331	77,214	79,144	81,123	83,151	85,230	87,360
Contractors & Consultants										
20091.30.50										
2.50%	26,265	26,922	27,595	28,285	28,992	29,716	30,459	31,221	32,001	32,801
Contributions - Railway Leases										
20091.205.50										
2.50%	0	0	0	0	0	0	0	0	0	0
Bad Debts Written Off										
20091.212.58										
Total Other Expenses	119,457	122,443	125,505	128,642	131,858	135,155	138,533	141,997	145,547	149,185

0.00%	0	0	0	0	0	0	0	0	0	0
Wages & Overheads										
Via FC										
0.00%	0	0	0	0	0	0	0	0	0	0
Plant										
Via FC										
0.00%	0	0	0	0	0	0	0	0	0	0
Materials										
Via FC										
0.00%	0	0	0	0	0	0	0	0	0	0
Contractors										
Via FC										
0.00%	0	0	0	0	0	0	0	0	0	0
Utilities										
Via FC										
Total Accommodation Expenses	0	0	0	0	0	0	0	0	0	0

0	0	0	0	0	0	0	0	0	0	0
Non Cash Expenses										
Via AR										
2,928	2,910	3,053	3,281	3,306	3,215	3,071	2,840	2,862	2,791	2,791
Loss on Sale of Assets										
20093.189.51										
11,280	9,274	6,058	5,296	5,088	4,432	4,157	4,119	3,964	3,736	3,736
Depreciation - Car park Infrastructure										
20226.34.51										
13,428	4,322	7,381	8,974	12,239	13,450	14,318	14,939	15,384	15,702	15,702
Depreciation - Furniture & Equipment										
20226.186.51										
139,092	138,260	145,030	155,878	157,048	152,737	145,878	139,680	135,961	132,600	132,600
Depreciation - Mobile Plant & Equipment										
20226.191.51										
0	0	0	0	0	0	0	0	0	0	0
Depreciation - Streetscape Infrastructure										
Via AR										
0	0	0	0	0	0	0	0	0	0	0
Depreciation - Plant & Equipment										
Consultants										
Total Non Cash Expenses	166,728	154,766	161,522	173,430	177,681	173,834	167,424	161,679	158,171	154,829

277,390	284,923	286,911	295,579	305,460	315,305	325,491	335,338	345,941	356,918	356,918
Allocated Expenses										
Administration Overhead Allocation										
20092.68.90										
(85,000)	(88,230)	(91,583)	(95,063)	(98,675)	(102,425)	(106,317)	(110,357)	(114,551)	(118,904)	(118,904)
Less Allocated to Other Law, Order & PS, Animal Control and Fire Prevention										
20092.58.90										
Total Allocated Expenses	192,390	196,693	197,328	200,516	206,785	212,880	219,173	224,981	231,390	238,014

877,398	885,843	909,849	942,091	970,303	990,808	1,009,529	1,029,032	1,051,994	1,075,980
TOTAL - EXPENDITURE									

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

STREETS, ROADS, BRIDGES & DEPOT MAINTENANCE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

10131.8.13	Grant Revenue - Non Operating	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000
	Grant Revenue - Non Operating									
	Total Non Operating Grant Revenue	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000

10200.244.72	Contributions - Non Operating	0	57,000	41,000	22,000	25,000	29,000	29,000	29,000	29,000
	Non Operating Contributions (from 5 year plan)									
	Total Non Operating Contributions	0	57,000	41,000	22,000	25,000	29,000	29,000	29,000	29,000

10190.89.14	Grant Revenue - Operating	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
	Grant Revenue									
	Total Operating Grant Revenue	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000

10134.86.11	Other Revenue									
	Contributions	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218
10133.145.20	Reimbursements	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,377	2,437
10176.200.17	Other Revenue	500	513	525	538	552	566	580	594	609
	Total Other Revenue	3,500	3,588	3,677	3,769	3,863	3,960	4,059	4,160	4,264

STREETS, ROADS, BRIDGES & DEPOT MAINTENANCE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Non Cash Revenue

Profit on Disposal of Assets

10132.106.18

Total Non Cash Revenue

TOTAL REVENUE

79,500	136,588	120,677	101,769	104,863	108,960	109,059	109,160	109,264	109,371
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EXPENDITURE

Roads, Footpath, Drains, Street Trees

Via PC	559,490	579,072	599,340	620,317	642,028	664,499	687,756	711,828	736,741	762,527
Via PC	64,000	66,240	68,558	70,958	73,441	76,012	78,672	81,426	84,276	87,225
Via PC	37,000	37,925	38,873	39,845	40,841	41,862	42,909	43,981	45,081	46,208
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	198,000	202,950	208,024	213,224	218,555	224,019	229,619	235,360	241,244	247,275
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	156,000	159,900	163,898	167,895	172,195	176,500	180,912	185,435	190,071	194,823
	1,014,490	1,046,087	1,078,692	1,112,339	1,147,060	1,182,891	1,219,869	1,258,030	1,297,413	1,338,058

Total Road, Footpath, Drains, Street Trees

Other Expenses

20285.30.50	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
20285.71.50	0	0	0	0	0	0	0	0	0	0
20285.85.57	0	0	0	0	0	0	0	0	0	0
	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244

Total Other Expenses

STREETS, ROADS, BRIDGES & DEPOT MAINTENANCE
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
Travelsmart	0	0	0	0	0	0	0	0	0	0
Contractors & Consultants	0	0	0	0	0	0	0	0	0	0
Other Expenses	0	0	0	0	0	0	0	0	0	0
Total Travelsmart	0	0	0	0	0	0	0	0	0	0

Non Cash Expenses										
Depreciation - Buildings	12,876	13,408	14,491	15,275	15,208	15,430	15,148	14,964	14,786	14,613
Depreciation - Plant & Equipment	3,936	1,267	2,163	2,631	3,587	3,943	4,197	4,379	4,509	4,603
Depreciation - Mobile Plant & Equipment	63,264	20,362	34,773	42,282	57,661	63,370	67,457	70,383	72,478	73,979
Depreciation - Infrastructure Roads	699,528	695,343	729,391	783,950	789,834	768,152	733,658	702,485	683,780	666,877
Depreciation - Infrastructure Footpaths	180,756	179,675	188,473	202,570	204,091	198,488	189,575	181,520	176,687	172,319
Depreciation - Infrastructure Streetscapes	5,304	5,272	5,530	5,944	5,989	5,824	5,563	5,326	5,185	5,056
Depreciation - Infrastructure Drainage	103,980	103,358	108,419	116,529	117,403	114,181	109,053	104,420	101,639	99,127
Loss on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Non Cash Expenses	1,069,644	1,018,684	1,083,240	1,169,181	1,193,774	1,169,387	1,124,650	1,083,477	1,059,064	1,036,573

Allocated Expenses										
Allocated Administration Overheads	64,502	66,254	67,181	68,731	71,029	73,319	75,687	77,977	80,442	82,995
Total Allocated Expenses	64,502	66,254	67,181	68,731	71,029	73,319	75,687	77,977	80,442	82,995

TOTAL - EXPENDITURE	2,153,636	2,136,150	2,234,367	2,355,636	2,417,382	2,431,254	2,426,004	2,425,427	2,443,011	2,463,870
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20178.30.50
20178.201.57

20224.35.51
20224.36.51
20224.186.51
20224.189.51
20224.190.51
20224.191.51
20224.192.51
Via AR

20286.68.90

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

AREA PROMOTION
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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EXPENDITURE

Other Expenses	95,442	97,828	100,274	102,781	105,350	107,984	110,683	113,451	116,287	119,194
Consultants	0	0	0	0	0	0	0	0	0	0
Depreciation - Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Total Other Expenses	95,442	97,828	100,274	102,781	105,350	107,984	110,683	113,451	116,287	119,194
Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0
Allocated Administrative Oh	180	185	187	192	198	205	211	218	224	232
TOTAL - EXPENDITURE	95,622	98,013	100,461	102,972	105,548	108,188	110,895	113,668	116,511	119,426

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

BUILDING CONTROL
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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REVENUE

Fees & Charges										
10155.9.12 Building Licence Fees	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
10155.200.12 Other Fees & Charges	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
10155.143.12 Swimming Pool Inspections	7,700	7,700	7,700	7,700	7,700	7,700	7,700	7,700	7,700	7,700
Total Fees & Charges	137,700	137,700	137,700	137,700	137,700	137,700	137,700	137,700	137,700	137,700

Contributions & Reimbursements

10154.86.11 Contributions	0	0	0	0	0	0	0	0	0	0
10153.145.20 Reimbursements	200	205	210	215	221	226	232	238	244	250
Total Contributions & Reimbursements	200	205	210	215	221	226	232	238	244	250

Non Cash Revenue

Via AR	0	0	0	0	0	0	0	0	0	0
Total Non Cash Revenue	0	0	0	0	0	0	0	0	0	0

Other Revenue

10155.200.17 Other Revenue	600	600	600	600	600	600	600	600	600	600
Total Other Revenue	600	600	600	600	600	600	600	600	600	600

BUILDING CONTROL
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	138,500	138,505	138,510	138,515	138,521	138,526	138,532	138,538	138,544	138,550

TOTAL REVENUE

EXPENDITURE

	3.50%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs												
20245.130.62 Salary & Wages	114,635	118,647	122,800	127,098	131,546	136,150	140,916	145,848	150,952	156,236		
20245.141.52 Superannuation	19,245	19,919	20,616	21,337	22,084	22,857	23,657	24,485	25,342	26,229		
20245.29.52 Conferences & Training	0	0	0	0	0	0	0	0	0	0		
Plant Postings	4,847	4,968	5,092	5,220	5,350	5,484	5,621	5,762	5,906	6,053		
20245.206.52 Other Employee Costs	11,210	11,450	11,778	12,072	12,374	12,683	13,000	13,325	13,658	14,000		
20245.138.52 Recruitment	0	0	0	0	0	0	0	0	0	0		
Total Employee Costs	149,937	155,024	160,285	165,727	171,354	177,174	183,194	189,419	195,858	202,518		

Office Expenses												
20246.103.50 Printing, Stationery & Postage	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249		
20246.144.63 Telephone	300	308	315	323	331	339	348	357	366	375		
20246.201.58 Other Office Expenses	0	0	0	0	0	0	0	0	0	0		
Total Office Expenses	1,300	1,333	1,366	1,400	1,435	1,471	1,508	1,545	1,584	1,624		

Other Expenses												
20247.85.57 Minor Furniture & Equipment	60	62	63	65	66	68	70	71	73	75		
20247.71.50 Legal Expenses	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249		
20247.30.50 Contractors & Consultants	40,000	41,000	42,025	43,076	44,153	45,256	46,388	47,547	48,736	49,955		
20247.203.58 Subscriptions & Publications	1,900	1,948	1,996	2,046	2,097	2,150	2,203	2,259	2,315	2,373		
20247.201.58 Other Expenses	0	0	0	0	0	0	0	0	0	0		
Total Other Expenses	42,960	44,034	45,135	46,263	47,420	48,605	49,820	51,066	52,343	53,651		

Non Cash Expenses												
20249.34.51 Depreciation - FOE	0	0	0	0	0	0	0	0	0	0		
20249.186.51 Depreciation - Plant & Equipment	6,372	2,051	3,502	4,259	5,808	6,383	6,794	7,089	7,300	7,451		
Via AR	0	0	0	0	0	0	0	0	0	0		
Total Non Cash Expenses	6,372	2,051	3,502	4,259	5,808	6,383	6,794	7,089	7,300	7,451		

BUILDING CONTROL
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	74,891	76,925	78,001	79,802	82,470	85,128	87,877	90,536	93,399	96,362
	74,891	76,925	78,001	79,802	82,470	85,128	87,877	90,536	93,399	96,362

Allocated Expenses

Allocated Administrative Overheads

20248.68.90

Total Allocated Expenses

TOTAL EXPENDITURE	275,460	279,367	288,290	297,450	308,486	318,761	329,194	339,656	350,484	361,606
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN
FOR THE YEARS 2014 - 2024

OTHER PROPERTY AND SERVICES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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PUBLIC WORKS OVERHEADS REVENUE

Fees And Charges										
10204.46.12	0	0	0	0	0	0	0	0	0	0
Fees And Charges										
Total Fees and Charges	0	0	0	0	0	0	0	0	0	0

Reimbursements & Contributions

Reimbursements	400	410	420	431	442	453	464	475	487	500
10161.145.20										
Contributions	200	205	210	215	221	226	232	238	244	250
10168.86.11										
Total Reimbursements & Contributions	600	615	630	646	662	679	696	713	731	749

Non Cash Revenue

Via Asset Register	0	0	0	0	0	0	0	0	0	0
Profit on Disposal of Assets										
Total Non Cash Revenue	0	0	0	0	0	0	0	0	0	0

TOTAL REVENUE

	600	615	630	646	662	679	696	713	731	749
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OTHER PROPERTY AND SERVICES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
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PUBLIC WORKS OVERHEADS EXPENDITURE

	3.50%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs										
20260.130.52 Ordinary Salary & Wages incl.RDO's	537,208	477,208	493,910	511,197	529,089	547,607	566,773	586,610	607,142	628,392
20260.141.52 Superannuation	129,725	134,265	138,965	143,828	148,862	154,073	159,465	165,046	170,823	176,802
20260.138.52 Recruitment	2,500	2,563	2,627	2,692	2,760	2,829	2,899	2,972	3,046	3,122
20260.29.52 Training, Memberships & Conferences	26,000	26,650	27,316	27,989	28,669	29,417	30,152	30,906	31,678	32,470
Via Plant Postings Motor Vehicles Costs	13,781	14,126	14,479	14,841	15,212	15,592	15,982	16,381	16,791	17,211
20260.205.52 Contributions	0	0	0	0	0	0	0	0	0	0
20260.206.52 Other Employee Costs	62,717	64,285	65,892	67,539	69,228	70,959	72,732	74,551	76,415	78,325
Total Employee Costs	771,931	719,096	743,188	768,097	793,850	820,475	848,004	876,467	905,895	936,322

	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Office Expenses										
20261.103.50 Printing & Stationery	1,200	1,230	1,261	1,292	1,325	1,358	1,392	1,426	1,462	1,499
20261.144.63 Telephone	7,000	7,175	7,354	7,538	7,727	7,920	8,118	8,321	8,529	8,742
20261.208.50 Office Equipment Maintenance	300	308	315	323	331	339	348	357	366	375
20261.3.58 Advertising	0	0	0	0	0	0	0	0	0	0
20261.201.58 Other Office Expenses	200	205	210	215	221	226	232	238	244	250
Total Office Expenses	8,700	8,918	9,140	9,369	9,603	9,843	10,089	10,342	10,600	10,865

	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses										
20262.30.50 Contractors & Consultants	59,000	60,475	61,987	63,537	65,125	66,753	68,422	70,132	71,886	73,683
20262.203.58 Subscriptions	100	103	105	108	110	113	116	119	122	125
20262.85.57 Minor Furniture & Equipment	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
Total Other Expenses	63,100	64,678	66,294	67,952	69,651	71,392	73,177	75,006	76,881	78,803

OTHER PROPERTY AND SERVICES
2014 - 2024

Index	BUDGET 2014-2015	Projected 2015 - 2016	Projected 2016 - 2017	Projected 2017 - 2018	Projected 2018 - 2019	Projected 2019 - 2020	Projected 2020 - 2021	Projected 2021 - 2022	Projected 2022 - 2023	Projected 2023 - 2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non Cash Expenses										
Depreciation - Furniture & Equipment	420	345	226	197	189	165	155	153	148	139
Depreciation - Buildings and Fixed Equipment	2,400	2,499	2,701	2,847	2,835	2,876	2,824	2,789	2,756	2,724
Depreciation - Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Depreciation - Mobile Plant & Vehicles	30,396	9,783	16,707	20,315	27,704	30,447	32,410	33,816	34,823	35,544
Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0
Total Non Cash Expenses	33,216	12,627	19,634	23,359	30,728	33,488	35,389	36,759	37,727	38,407

Via AR
Via AR
Via AR
Via AR
Via AR

Depot Building & Grounds										
Wages & Overheads	1,090	1,128	1,168	1,209	1,251	1,295	1,340	1,387	1,435	1,486
Plant Charges	200	207	214	222	230	238	246	254	263	273
Materials	4,500	4,613	4,728	4,846	4,967	5,091	5,219	5,349	5,483	5,620
Contractors	5,000	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244
Utilities	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
Depot Lease	180,000	184,500	189,113	193,840	198,686	203,653	208,745	213,963	219,313	224,795
Total Depot Building & Grounds	194,790	199,673	204,678	209,809	215,068	220,460	225,986	231,652	237,460	243,413

Via PC
Via PC
Via PC
Via PC
Via PC
Via PC

Other Expenses - Caretakers Cottage										
Contractors	0	0	0	0	0	0	0	0	0	0
Total Other Expenses - Caretakers Cottage	0	0	0	0	0	0	0	0	0	0

20273,30.50

Allocated Expenses										
Allocated Administrative Overheads	129,747	133,271	135,136	138,254	142,877	147,482	152,246	156,852	161,811	166,945
Less Allocated to Works & Services	(1,130,712)	(1,170,287)	(1,211,247)	(1,253,641)	(1,297,518)	(1,342,931)	(1,389,934)	(1,438,581)	(1,488,932)	(1,541,044)
Total Allocated Expenses	(1,000,965)	(1,037,016)	(1,076,111)	(1,115,386)	(1,154,642)	(1,195,450)	(1,237,688)	(1,281,730)	(1,327,121)	(1,374,099)

20263,68.90
20277,160.90

TOTAL - EXPENDITURE	70,772	(32,025)	(33,177)	(36,801)	(35,742)	(39,792)	(45,043)	(51,505)	(58,558)	(66,289)
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OTHER PROPERTY AND SERVICES
2014 - 2024

Index	BUDGET 2014-2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$	Projected 2023 - 2024 \$
	2,226,594	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	(2,226,594)	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Salaries & Wages
Gross Salaries & Wages
Workers Compensation

Less Allocated to Works & Services

Total Unallocated Salaries & Wages

PLANT OPERATIONS

Via Plant Postings	3.50%	62,453	64,639	66,901	69,243	71,666	74,175	76,771	79,458	82,239	85,117
Via Plant Postings	2.50%	42,800	43,870	44,967	46,091	47,243	48,424	49,635	50,876	52,148	53,451
Via Plant Postings	2.50%	6,350	6,509	6,671	6,838	7,009	7,184	7,364	7,548	7,737	7,930
Via Plant Postings	2.50%	19,345	19,829	20,324	20,832	21,353	21,887	22,434	22,995	23,570	24,159
Via Plant Postings	2.50%	3,340	3,424	3,509	3,597	3,687	3,779	3,873	3,970	4,069	4,171
Via Plant Postings	2.50%	30,700	31,468	32,254	33,061	33,887	34,734	35,603	36,493	37,405	38,340
Via Plant Postings	2.50%	0	0	0	0	0	0	0	0	0	0
Via Timesheets		(165,788)	(165,788)	(165,788)	(165,788)	(165,788)	(165,788)	(165,788)	(165,788)	(165,788)	(165,788)
		(800)	3,949	8,839	13,874	19,058	24,396	29,892	35,552	41,380	47,381

Wages & Overheads
Fuel & Oils
Materials
Insurance
Licences
Contractors
Other

Less Allocated to Works & Services

Total Unallocated Plant Operating Costs

Renewal Ratio as Prescribed

